

Civic Centre, Riverside, Stafford

Contact Jim Dean Direct Dial 01785 619209 Email jdean@staffordbc.gov.uk

**Dear Members** 

#### Cabinet

A meeting of the Cabinet will be held on **Thursday 3 November 2022** at **6.30pm** in the **Craddock Room**, **Civic Centre**, **Riverside**, **Stafford** to deal with the business as set out on the agenda.

Please note that this meeting will be recorded

Members are reminded that contact officers are shown at the top of each report and members are welcome to raise questions etc in advance of the meeting with the appropriate officer.

Head of Law and Administration

I. Cum

#### **CABINET - 3 NOVEMBER 2022**

# **Chair - Councillor P M M Farrington**

#### **AGENDA**

1 M	inutes of	3 October	<sup>-</sup> 2022 as	circulated an	d published on 7	October 2022
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- 2 **Apologies**
- 3 Councillors' Question Time (if any)
- Proposals of the Cabinet Members (as follows):-4

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# Membership

# **Chair - Councillor P M M Farrington**

P M M Farrington - Leader

- Economic Development and Planning Portfolio

F Beatty

J M Pert

Deputy Leader and Community Portfolio

J K Price

R M Smith

- Economic Development and Planning Portfolio

Climate Change Portfolio

Resources Portfolio C V Trowbridge - Leisure Portfolio M J Winnington - Environment Portfolio

# Agenda Item 4(a)(i)

Cabinet Date: 3 November 2022

Contact Officer: Julie Wallace

**Telephone Number:** 01785 619605

Ward Interest: All

**Report Track:** Cabinet Briefing 06/10/2022

Cabinet 03/11/2022

**Key Decision**: Yes

**Submission by:** Councillor Mark Winnington Portfolio

# Proposals for an Increase in Fares: Hackney Carriage Vehicles.

# 1 Purpose of Report

1.1 To ask Cabinet to approve a request from the Stafford Taxi Association on behalf of the Hackney Carriage proprietors for an increase in fares.

# 2 Proposal of Cabinet Member

- 2.1 That:
  - (a) the revised scale of charges set out in **APPENDIX 1** for Hackney Carriages licensed by the Council be approved.
  - (b) the revised charges be implemented from Monday 7 November 2022.

# 3 Key Issues and Reasons for Recommendations

- 3.1 It is the responsibility of Cabinet to consider the maximum tariff rates to be consulted on for Hackney Carriages within Stafford Borough and the need to advertise them.
- 3.2 Section 65 of the Local Government (Miscellaneous Provisions) Act 1976 states that a "District Council may fix the rates or fares within the district as well for time and distance, and all other charges in connection with the hire of a vehicle".

3.3 The Council last set the fares for licensed Hackney Carriages, in 2020. Since this time there has been a significant and sustained increase in the price of fuel, cost of vehicles and other operational costs including insurance and maintenance that are associated with running a Hackney Carriage vehicle.

# 4 Relationship to Corporate Business Objectives

4.1 To improve the quality of life of local people by providing a safe, clean, attractive place to live and work and encouraging people to be engaged in developing strong communities that promote health and wellbeing.

# 5 Report Detail

- 5.1 Representatives of the Hackney Carriage trade approached the Council and put forward a proposal for an increase in the fares that they can charge customers in response to their increased operational costs.
- 5.2 The local authority controls the maximum fares charged by hackney carriages. This is enforced through the use of a meter for all journeys, which measures a combination of time and distance travelled.
- 5.3 Fare scales should be designed with a view to practicality. The Department of Transport sees it as good practice to review the fare scales at regular intervals, including any graduation of the fare scale by time of day or day of the week. Authorities may wish to consider adopting a simple formula for deciding on fare revisions as this will increase understanding and improve the transparency of the process. The Department also suggests that in reviewing fares, authorities should pay particular regard to the needs of the travelling public, with reference both to what it is reasonable to expect people to pay but also to the need to give taxi drivers sufficient incentive to provide a service when it is needed. It is accepted that there may well be a case for higher fares at times of higher demand.
- 5.4 Taxi fares are set at a maximum and, in principle, are open to downward negotiation between passenger and driver. Although at ranks, or for on-street hailing, this could result in confrontation or unreasonable customer expectations. However, local licensing authorities can make it clear that published fares are a maximum, especially in the context of telephone bookings, where the customer benefits from competition.
- 5.5 Members of the Taxi trade have requested that the fares be increased as set out in **APPENDIX 1** which, in effect, is an extra 40p on the starting rate of the journey; there are no other changes requested within the mileage tariffs.
- 5.6 The current hackney tariff can be found in **APPENDIX 2**. This tariff was last increased in June 2020.

- 5.7 In order to assess the application for a fare increase, officers have carried out a fare comparison exercise with neighbouring authorities. This is set out in **APPENDIX 3.**
- 5.8 A check has also been made against the national Hackney Fare Table produced by "Private Hire and Taxi Monthly Limited" every month. The calculation is based on a 2-mile hackney carriage fare on Tariff 1. This shows that, as of September 2022, the rates for our adjacent or nearby Local Authority areas are as follows:
  - Tamworth have just been granted a fare rise which will rank them between 72 - 73 at £7.12.
  - Cannock Chase have just had their new fare rate approved at £6.40 which will rank them between 170 187 out of 355 authorities.
  - East Staffordshire is currently ranked at 237 at £6.00 but have just received a request for a fare rise from their taxi trade.
  - Lichfield is currently ranked at 270 at £6.00.
  - South Staffordshire at £5.10 is ranked 334, however their taxi trade has just been outsourced to Wolverhampton City Council so it may be liable to change in the near future. Wolverhampton is ranked at 124 at £6.80.
  - Newcastle under Lyme at £5.55 is ranked 309.
  - Stoke-on-Trent UA is ranked 270<sup>th</sup> at £5.90.
  - Staffordshire Moorlands is ranked 330 at £5.20.
  - If the tariffs proposed by the trade are adopted, the maximum fare in Stafford District for a two-mile Tariff 1 journey would be £6.50, which would mean that the fares would be the same as authorities ranked 161 166 out of the 355 authorities listed.
  - The National average for Tariff 1 is £6.55

It should be noted that 174 authorities have recently increased their fares and many more are looking to increase but have yet to do so.

- 5.9 For Tariff 2, the proposed increase remains at 50% for Bank Holidays and between 00:00 hrs and 07:00 hrs.
- 5.10 In considering any fare increase, Members should consider both the impact on the customer **and** the need to ensure that there is an adequate supply of taxis (by ensuring that drivers can make a living).

For the trade in general, the key costs are fuel, vehicle purchase, maintenance, insurance, and labour. For Tariff 2, the hire charge ideally needs to be not so high as to deter people using taxis (the purpose being to get them safely home at night) but also set at a level which provides an incentive to hackney carriage drivers plying their trade. Public safety is an

important consideration in support of the night-time economy, which can be sensitive to price increases.

- 5.11 There has been a significant loss of licensed drivers following the Covid-19 pandemic, due to various factors such as illness, better pay in other sectors and the effect of inflation. Two members of the trade have sadly died from Covid-19 within the last 2 years. The overall decline of taxi drivers throughout the trade in the Borough is 26.7%. There has been a reduction of 10.8% specifically relating to our Hackney Carriage licensed vehicles.
- 5.12 During the consultation period there have been no objections received from the Public and only one comment out of 199 consultees within the taxi trade. The comment made several criticisms regarding the cost of living and asked for a higher rise than requested.
- 5.13 The Hackney Carriage trade represents an important part of the local economy of the Borough, providing employment opportunities and contributing to the efficient and safe operation of the public transport network.

# 6 Implications

#### 6.1 Financial

The Council incurred costs of £415.80 + VAT for advertising as per legislative requirements.

# 6.2 Legal

The key legislative provisions are contained in the Local Government (Miscellaneous Provisions) Act 1976 (as amended) within this report.

#### 6.3 Human Resources

None

# 6.4 Human Rights Act

None

#### 6.5 Data Protection

None

# 6.6 Risk Management

None

# 6.7 Community Impact Assessment Recommendations

# Impact on Public Sector Equality Duty:

The fare structure specifically excludes extra charges being made for the carriage of wheelchairs. The law also prevents charging extra for the carrying of assistance dogs.

# **Wider Community Impact:**

There will be an impact on the wider community because an increase in taxi fares will compound the effects of the current cost of living crisis. However there is also a need to ensure that an effective taxi trade is retained, in part for reasons of public safety.

# 7 Previous Consideration

7.1 The last increase in fares was made in mid-2020.

# 8 Background Papers

8.1 Comparative data as referenced in the report.

# **Stafford Borough Council**

# **Local Government (Miscellaneous Provisions) Act 1976**

# **Hackney Carriage Fares**

Notice is hereby given that the Borough Council of Stafford in the excise of its powers under Section 65 of the Local Government (Miscellaneous Provisions) Act 1976 has made the following revised table of fares in respect of the hire of Hackney Carriages in the Borough of Stafford.

Hiring Charges	Tariff 1	Tariff 2
For the first 410 yards, or part thereof	£3.10	£4.15
For each subsequent 168.7 yards, up to 1 mile	£0.20	£0.30
After a distance of 1 mile, 227 yards up to 4 miles	£0.20	£0.30
Waiting Time throughout the journey (per 40 seconds)	£0.20	£0.30

# **Tariff 1** Normal charge (for any hiring where Tariff 2 does not apply)

# Tariff 2 Only hires that start between

- Midnight and 07:00 hours on any day or
- 18:00 hours and 23:00 hours on Christmas Eve, New Year's Eve or
- Any public bank holiday

All Journeys	Extra Charges
When more than 4 persons are carried an extra 50% of the metered fare will be charged	-
On Christmas Day, Boxing Day and New Year's Day, fares will have a 100% extra charge; this will also apply after 23:00 hours on Christmas Eve and New Year's Eve	-
Soiling Charge	£60

# **Stafford Borough Council**

# **Local Government (Miscellaneous Provisions) Act 1976**

# **Hackney Carriage Fares**

Notice is hereby given that the Borough Council of Stafford in the excise of its powers under Section 65 of the Local Government (Miscellaneous Provisions) Act 1976 has made the following revised table of fares in respect of the hire of Hackney Carriages in the Borough of Stafford.

Hiring Charges	Tariff 1	Tariff 2
For the first 410 yards, or part thereof	£2.70	£3.75
For each subsequent 168.7 yards, up to 1 mile	£0.20	£0.30
After a distance of 1 mile, 227 yards up to 4 miles	£0.20	£0.30
Waiting Time throughout the journey (per 40 seconds)	£0.20	£0.30

# **Tariff 1** Normal charge (for any hiring where Tariff 2 does not apply)

# **Tariff 2** Only hires that start between

- Midnight and 07:00 hours on any day or
- 18:00 hours and 23:00 hours on Christmas Eve, New Year's Eve or
- Any public bank holiday

All Journeys	Extra Charges
For each person in excess of two to four per journey	20p
When more than 4 persons are carried an extra 50% of the metered fare will be charged	-
On Christmas Day, Boxing Day and New Year's Day, fares will have a 100% extra charge; this will also apply after 23:00 hours on Christmas Eve and New Year's Eve	-
Soiling Charge	£60

# **APPENDIX 3**

# **RECENT RANKING IN PHTM (Private Hire and Taxi Monthly)**

POSITION	COUNCIL - TARIFF ONE	2 MILE FARE
166	TAMWORTH	£6.10
179	EAST STAFFORDSHIRE	£6.00
211	STAFFORD	£5.90
230	LICHFIELD	£5.80
251	CANNOCK CHASE	£5.70
273	WOLVERHAMPTON	£5.60
276	NEWCASTLE- UNDER- LYME	£5.55
323	STAFFS MOORLANDS	£5.20
328	SOUTH STAFFORDSHIRE	£5.10
336	STOKE ON TRENT UA	£4.95

# PROPOSED CHANGES FOR STAFFORD (IF INCREASED)

POSITION	COUNCIL - TARIFF ONE	2 MILE FARE
72/73	TAMWORTH	£7.12
124	WOLVERHAMPTON	£6.80
161-166	STAFFORD	£6.50
170-187	CANNOCK CHASE	£6.40
246	EAST STAFFORDSHIRE	£6.00
270	STOKE ON TRENT UA	£5.90
282	LICHFIELD	£5.80
309	NEWCASTLE-UNDER-LYME	£5.55
330	STAFFS MOORLANDS	£5.20
004		05.40
334	SOUTH STAFFORDSHIRE	£5.10

# Agenda Item 4(b)(i)

Cabinet Date: 3 November 2022

Contact Officer: Tim Willis

**Telephone Number:** 01543 464720

Ward Interest: Nil

Report Track: Cabinet 03/11/2022

Council 22/11/2022

**Key Decision**: Yes

**Submission by:** Councillor R M Smith, Resources Portfolio

# Fees and Charges Review 2023

# 1 Purpose of Report

1.1 The purpose of this report is to propose to the Council the Fees and Charges for 2023.

# 2 Proposal of Cabinet Member

2.1 That the proposed Fees and Charges for 2023 be recommended to Council for approval, specifically the new charges in paragraph 5.5 and the increases above 12.3% in paragraph 5.6.

# 3 Key Issues and Reasons for Recommendations

- 3.1 The report sets out the proposed changes to Fees and Charges for 2023. In accordance with the revised financial regulations agreed by Council on the 16 September 2019 the following items are included:
  - Where a new charge has been introduced.
  - The proposed increase is above the annual level of inflation.
  - Where the power to set fees and charges has been specifically reserved by the Council.
- 3.2 In addition, this report includes those fees and charges where no increase is proposed for 2023, for noting.

# 4 Relationship to Corporate Business Objectives

4.1 This report supports all of the Council's Corporate Priorities.

# 5 Report Detail

- 5.1 The process for setting fees and charges from 1 January 2023 reflects the revised financial regulations as agreed by Council on 16 September 2019. This set out the criteria for fees and charges which would be reported to Cabinet and Council for approval as follows:
  - Where a new charge has been introduced.
  - The proposed increase is above the annual level of inflation.
  - Where the power to set fees and charges has been specifically reserved by the Council.
- 5.2 For 2023, inflation as defined in financial regulations is the Retail Prices Index, which currently stands at 12.3%. However, in general, where officers have delegated authority, charges will rise by approximately 5%, allowing for rounding.
- 5.3 Certain fees are set by reference to external bodies or set by legislation/ regulations. These are included in the full list of published fees and charges but are not referred to in this report.
- 5.4 Fees and charges are also set after bearing in mind market conditions and the local economy. As a result, some charges where the Council has the power to vary them will not rise, the most significant of which are:
  - All car parking charges are frozen.
  - All Hackney Carriage and private hire licences and associated charges such as vehicle plates, knowledge test and administration fees. These remain frozen on the basis that taxi costs have risen significantly and demand has fallen.
  - The garden waste service charge and additional bin charge is frozen.
  - All markets charges frozen on the basis of a challenging trading environment and the fact that the number of market stalls/sites has fallen.
     This includes the Market Square hire, Farmers' Markets and street trading licences.
- 5.5 Charges for new services are as set out below.
  - The following animal welfare regulation licence charges were levied in 2022 but were omitted from the published list last year, so are included for completion:
    - Reinspection of establishment £115.00
    - Variation to licence £63.00

- Exhibition Licence 3 years £136.50
- Additional Charge after licence is granted £73.50

# New charges are:

- Animal welfare regulation administration fee for additions/amendments of licence £10.50.
- Hackney Carriage and private vehicle hire, electric/hybrid/plug-in vehicle licences £200.00 - this is a discounted fee compared to the standard charge of £230.00, consistent with the Council's objectives in relation to climate change.
- Crematorium, display of photographs/videos via tribute link £10.00.
- 5.6 Proposed increases above the threshold of 12.3% are as follows:
  - Some sport and recreation charges are proposed to increase above 12.3%, these are attached as an APPENDIX. These proposed increases reflect significantly higher costs (particularly energy), the desire to achieve greater cost recovery and in keeping with the contract with Freedom Leisure.
  - Section 106 agreement deed of variation charge is proposed to increase from £424.36 to £566.00 which represents a 33.4% increase. This level of charge is comparable to Cannock Chase District Council.
- 5.7 A full copy of Fees and Charges will be available on the Members' portal before the Council meeting and published on the website once approved by Council.

# 6 Implications

#### 6.1 Financial

Fees and charges are an important source of income to the Council. As costs rise with inflation, if income from fees and charges does not rise proportionately, this will add to the 2023-24 budget gap - the difference between projected expenditure and income. The Council currently projects a budget gap of £2 million for 2023-24.

# 6.2 Legal

As set out in the report.

#### 6.3 **Human Resources**

As set out in the report.

# 6.4 Human Rights Act

As set out in the report.

#### 6.5 **Data Protection**

As set out in the report.

# 6.6 Risk Management

The risk issues contained in this report are not strategic and therefore should not be included in the Strategic Risk Register.

The level of income generated by the Council from fees and charges is a key risk as a number of the Council's main income streams are sensitive to adverse economic conditions and can vary significantly as a result.

# 6.7 Community Impact Assessment Recommendations

Impact on Public Sector Equality Duty:

# 6.8 Wider Community Impact:

# 7 Previous Consideration

Nil

# 8 Background Papers

File available in Financial Services.

# Stafford Borough Council Leisure Portfolio - Client Fees and Charges Proposed Charges 2023

OUTDOOR SPORT AND RECREATION RIVERWAY FLOODLIT SYNTHETIC PITCH	£-p	VAT	Date Set	PROPOSED 01-Jan-23 £ - p	CHARGE Increase %
Hire of Pitch					
Hourly rates inclusive of floodlighting					
Peak Times					
Full pitch	60.50	E or S	01/01/22	70.00	15.7
School use	21.00	E or S	01/01/22	24.00	14.3
Part pitch (one third) School use	40.00	E or S	01/01/22	45.00	12.5
School use	16.70	E or S	01/01/22	19.00	13.8
Off Peak Times					
Full pitch	41.00	E or S	01/01/22	47.00	14.6
School use	21.00	E or S	01/01/22	24.00	14.3
Part pitch (one third)	30.30	E or S	01/01/22	35.00	15.5
School use	16.70	E or S	01/01/22	19.00	13.8
OTHER SPORT AND RECREATION					
Bowls					
Per hour					
Adults	4.60	S	01/01/22	5.20	13.0
Concessionary rate	2.30	S	01/01/22	2.60	13.0
Season tickets					
Adults	78.00	S	01/01/22	87.00	11.5
Concessionary rate	39.00	S	01/01/22	43.00	10.3
Teams					
Per session					
Adults	72.00	E or S	01/01/22	80.00	11.1
Concessionary rate	36.00	E or S	01/01/22	40.00	11.1
Per season (each week)					
Adults	410.00	Е	01/01/22	470.00	14.6
Concessionary rate	205.00	Е	01/01/22	230.00	12.2
Per season (alternate weeks)					
Adults	205.00	Е	01/01/22	230.00	12.2
Concessionary rate	102.50	Е	01/01/22	115.00	12.2
Pavilions					
Per session	14.20	E or S	01/01/22	15.75	10.9
Per season	9	_			
Alternate weeks	66.00	E or S	01/01/22	72.00	9.1
Weekly	132.00	E or S	01/01/22	150.00	13.6
•					

# Stafford Borough Council Leisure Portfolio - Client Fees and Charges Proposed Charges 2023

				PROPOSED	CHARGE
OUTDOOR SPORT AND RECREATION	£-p	VAT	Date Set	01-Jan-23	Increase
continued				£ -p	%
Grass Pitches					
Football Pitch					
Per match					
Adults	70.00	S	01/01/22	78.00	11.4
Concessionary rate	34.00	S	01/01/22	43.00	26.5
Per season - Per team					
Adults	467.00	Е	01/01/22	530.00	13.5
Concessionary rate	233.50	Е	01/01/22	265.00	13.5
Dressing Room Supplement					
Per match	39.00	S	01/01/22	43.00	10.3
Per season - Per team	272.00	Е	01/01/22	300.00	10.3
Tennis					
Per court (per hour)					
Adults	5.70	S	01/01/22	6.50	14.0
Concessionary rate	2.85	S	01/01/22	3.30	15.8
Club bookings	by	S	01/01/13	by	-
	negotiation			negotiation	
Multi-Games Area					
Per hour	5.50	E or S	01/01/22	6.30	14.5

# Fees and Charges 2023





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WEE	KLY CHARGES	£ -p	VAT	<u>Notes</u>		
Garaç	ge Rents					
Week	ly rent	11.89	S			
Glove	er Street Itinerant Site					
Week	ly pitch fee (52 week basis)	See note	Е	The fee to be set by Rent Officer		
	Single plot	3 x weekly	E	Assessment.		
Refur	ndable deposit	pitch fee				
LICE	NCE FEES					
Hous	es In Multiple Occupation			The cost for the licence fee is set to cover the costs to the council for		
(a)	Fee for 5 Year Licence			the administering and issuing of		
(i)	Standard fee for first application for	742.46	NB	the licence and maintaining the		
	properties with up to 8 bedrooms/bedsit			appropriate register. Costs for		
(ii)	Renewals/subsequent applications	639.06	NB	enforcement are charged for and		
(1.)	where there are no changes			recovered separately.		
(b)	Fee for 5 Year Licence for Accredited					
(:)	Landlords (10% discount)	660.07	NID			
(i)	Standard fee for first application for properties with up to 8 bedrooms/bedsit	<b>668.37</b> ts	NB			
(ii)	Renewals/subsequent applications	575.14	NB			
(c)	Additional Fees					
	(no discounts available on additional ch	,				
(i)	Fee for each additional bedroom/bedsi	28.12	NB			
<b>/···</b> \	(for properties with 9 or more units)					
(11)	Return of incomplete application	57.92	NB			
Regis	eter Of Licences					
	Providing a copy of a HMO licence	27.85	NB			
	register by email					
Non-S	Non-Statutory Housing Inspections					
Per Inspection			S			
Hous	ing Standards - Cost Recovery					
Office	er time - per hour	49.53	NB			
Cilice	into - por riour	73.33	140			

LICEN	ICE FEES continued	£ -p	VAT	<u>Notes</u>	
Licens	sing and Inspection of Mobile Homes Si	tes			
(a) (b) (c) (d)	New caravan site licence fee Amendment of existing licence Transfer of existing licence Fit and Proper Person Register Application fee	633.28 425.51 499.05	NB NB NB	https://www.staffordbc.gov.uk/mobile-homes-register-fit-and-proper-persons	
	Annual Fee Appointment of Manager	available online			
Smoke and Carbon Monoxide Alarm (England) Regulations 2015 Penalty Charge  Maximum Penalty		5,000.00	NB	Penalty Charge schemes are published online. www.staffordbc.gov.uk	
Letting Agency Work and Property Managemer Work (Requirement to Belong to a Scheme etc) (England) Order 2014 Penalty Charge					
	Maximum Penalty	5,000.00	NB		
The Electrical Safety Standards in the Private Rented Sector (England) Regulations 2020 Penalty Charge					

**30,000.00** NB

Maximum Penalty

# Stafford Borough Council Environment Portfolio Fees and Charges 2023

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PEST CONTROL	£-p	VAT	Notes This becomes an hourly charge when
			the infestation is associated with the
Domestic Premises	24.22	•	keeping of fowl. A 50% reduction in the
Disinfestation of rats	81.80	S	charges applied to people on means
Disinfestation of mice	81.80	S	tested benefits, including their spouses
Pest identification and advice charge	40.90	S	or partners for the treatment of rats and
Nuisance insects, wasps and ants	76.60	S	mice.
Additional premium for priority wasp treatment	39.90	S	The pest identification and advice charge
Cockroaches, cluster flies, fleas and bedbugs			is waived if treatment provided.
minimum 1 hours treatment	81.80	S	(pro rata thereafter)
Moles	24.22		, , , , , , , , , , , , , , , , , , ,
minimum 1 hours treatment	81.80	S	(pro rata thereafter)
Squirrels	444.50	-	(pro rata thereafter)
minimum 1 hours treatment	114.50	S	(pro rata thereafter)
Commercial Premises			
Stafford Borough Council offers a wide range of	*	S	Please contact 01785 619000 to arrange
Pest Control services for commercial premises		J	a quotation.
			44044.0
PestPort Scheme			The scheme offers householders the
Annual premium	144.85	S	opportunity to take out a form of pest
			control insurance. Participating
			householders can claim up to three
			treatments for any category of pest
			covered by the scheme. The Head of
			Operations is authorised to negotiate a
			price for multiple pestport contracts with
			landlords or residential accommodation.
GENERAL HEALTH SERVICES			
Public Conveniences			
Key for access to toilets for the disabled	at cost	NB	The charge is approximately £2.50 per key.
They for added to tollete for the albusted	ut oost	110	The charge to approximately \$2.00 per key.
Assisted Funerals under the Public Health			
Control of Diseases Act 1985			
Fees for Undertaker and Cremation	at cost	NB	
Administration fee per funeral	447.00	NB	
Stray Dogs			The Head of Operations or an officer
Statutory collection fee	25.00	NB	delegated by the Head of Operations is
Additional recovery fee from kennels	26.25	NB	authorised to waive such charges for stray
Cost of Kennelling	at cost	NB	dogs in cases of extreme hardship or where
· · · · · · · · · · · · · · · ·			the mental health of the client would be
			affected. Cost of Kennelling will also
			include any boarding fees charged by the
			kennels and any vet bills incurred.
			,

GENERAL HEALTH SERVICES continued	£-p	VAT	<u>Notes</u>
Private Water Supply Carry out initial Risk Assessment (applies to non single domestic supplies) Cost recovery basis according to time taken maximum fee (max £500) minimum fee per hour or part thereafter Sampling charge - each visit (max £100) Investigation into failure of water supply to comply with regulations (max £100) Authorisations for water supply to deviate from prescribed standards where not a risk to health (max £100)	420.00 69.00 34.25 62.75 86.50	ZR ZR ZR ZR ZR ZR	All charges are subject to a statutory maximum. The Risk Assessment Fee will be charged on cost recovery basis up to the maximum.  The Head of Operations or an officer delegated by the Head of Operations is authorised to waive 50% of the cost of private water supply sampling charges where in receipt of Housing or Council Tax Benefit or where the supply serves a charitable or voluntary body.
Analysis of all samples listed below to be added to the sampling visit charge stated above:  Small supplies i.e. domestic only serving up to 50 persons (Section 10) (max £25)  Single domestic supplies (Section10) (max £25)  Check monitoring of larges supplies or where commercial/public premises supplied (Schedule 2) (max £100)  Audit monitoring of large supplies or where commercial/public premises supplied (Schedule 1) (max £500)	25.00 25.00 69.00 Plus Analysts Fee 69.00 Plus Analysts Fee	ZR ZR ZR	Charged according to parameters tested.
Work in Default of Statutory Notices Served  (a) Cost of works  (b) Officer time overseeing works - per hour  (c) Administration charge - per property  Note in the case of charges under (a) and (b) who more than one property is involved charges are divided pro rata per property  Environmental and Health Service	at cost 50.00 25.00 ere	NB NB NB	The Head of Operations or an officer delegated by the Head of Operations is authorised to waive such charges for works in default in case of extreme hardship or where the mental health of the client would be affected
Food Hygiene Training CIEH Level 2 - Food Safety in Catering Course fee Re-sit fee	295.00 76.00 43.50	S E E	Where a request is received to run a course for a large group of employees from the same company or organisation, the Head of Operations or an officer delegated by the Head of Operations is authorised to calculate the charges to be made for such a block booking on the basis that the course is not run at a loss to the council.

GENERAL HEALTH SERVICES continued	£ -p	VAT	<u>Notes</u>
Charge for Re-Visit for FHRS			
Charge for rating re-visit for FHRS	198.50	NB	
Contominated Land Enquire			The fee is not by reference to all
Contaminated Land Enquiry	447.00	ND	The fee is set by reference to all
Fee per enquiry	147.00	NB	Stafordshire local authorities and as such is reviewed from time to time by consensus of those authorities.
Issuing of Export Certification			
Food Manufacturers	69.00	NB	
Factual Statements			
Food Safety Act 1990	150.00	NB or S	
Health and Safety at Work Act 1974	150.00	NB or S	
Environmental Protection Act 1990	150.00	NB or S	
Food Premises Registration	_		
One copy of the registration entry for	no charge	-	
a premises made by the proprietor of			
those premises			
One copy of any entry in the register	16.00	NB	
other than that covered above			
List of premises in a particular category	63.00	NB	
+ 50p per entry in category			
One copy of the full register	240.00	NB	

LICENCE FEES	£ -p	VAT	<u>Notes</u>
Pre-Application Form Checking Service Checking of application forms prior to submission for all licence applications	24.90	NB	Incomplete applications will be returned. To ensure no delay the applicant can pay for a review.
Animal Welfare Regulation Licence (Riding Establishments, Animal Boarding Establishments, Dog Breeding and Pet Shops) 1, 2 or 3 year Licence	190.00	NB	Now chargeable under the Animal Welfare (Licensing of Activities Involving Animals) (England) Regulations 2018. The charges shown exclude any vet fees.
Additional Charge after licence is granted Reinspection Variation	115.00 115.00 63.00	NB NB NB	This is for enforcement costs.
Exhibition Licence 3 years Additional Charge after licence is granted Administration fee for additions/ amendments of licence	136.50 73.50 10.50	NB NB NB	The Head of Operations be delegated to determine the application fee (plus any veterinary fee at cost) and enforcement costs based on cost recovery.
Zoo Licence First licence (for 4 years) Renewal of licence (further 6 years) Inspection fee	645.00 645.00 at cost	NB NB NB	The charge shown excludes any vet fees.
Dangerous Wild Animals Annual fee	160.00	NB	The charge shown excludes any vet fees.
Acupuncture			
Registration Fee premises each person	187.00 187.00	NB NB	
Tattooing Registration Fee premises	187.00	NB	
each person	187.00	NB	
Electrolysis Registration Fee premises each person	92.50 92.50	NB NB	
Ear Piercing			
Registration Fee premises each person	92.50 56.00	NB NB	

LICENCE FEES continued	£-p	VAT	<u>Notes</u>
Sex Establishments			
New Applications			
(a) Application fee	1,990.00	NB	
(b) If application is refused a refund of the	(92.50)	NB	
compliance cost is given			
(c) If application is approved an additional	241.00	NB	
cost is payable to cover the compliance			
costs against non-licenced premises			
Renewals			
(a) Application fee	1,150.00	NB	
(b) If application does not require committee	(435.00)	NB	
approval then a refund is given			
(c) If application is refused a refund of the	(92.50)	NB	
compliance cost is given			
(d) If application is approved an additional	241.00	NB	
cost is payable to cover the compliance			
costs against non-licenced premises			
Transfer of Licence			
(a) Application fee	1,060.50	NB	
(b) If application does not require committee	(437.50)	NB	
approval then a refund is given			
Street Trading			The Head of Operations is authorised to
A500 road sites annual fee per site	6,376.00	NB	negotiate annually any future fees for: a) the
			street trading consent on the A500 on the
Other sites per day of permitted			basis of the previous years charge plus an
trading	25.00	NB	increase in line with the retail price index as
			at 1st January each year; b) recognised
			street consent zones containing multiple
			pitches within Stafford Town Centre.
Motor Salvage Operator Registration			
(a) Licence for 3 years	385.00	NB	
(b) Renewal	385.00	NB	
(c) Variation	385.00	NB	
(d) Name Change	40.00	NB	
(e) Replacement Licence/ID Badge	20.00	NB	
(f) Change of Site	92.50	NB	

LICENCE FEES continued	£ -p	VAT	Notes
Scrap Metal Licence Fees			The Scrap Metal Dealers Act 2013 came into force in December 2013.
Scrap Metal Site Licence			
(a) Licence for 3 years	385.00	NB	
(b) Renewal	385.00	NB	
(c) Variation	385.00	NB	
(d) Name Change	40.00	NB	
(e) Replacement Licence/ID Badge	20.00	NB	
(f) Change of Site	92.50	NB	
(i) Change of the	02.00		
Scrap Metal Collectors Licence			
(a) Licence for 3 years	198.50	NB	
(b) Renewal	198.50	NB	
(c) Variation	198.50	NB	
(d) Name Change	40.00	NB	
(e) Replacement Licence/ID Badge	20.00	NB	
Hackney Carriage and Private Hire			
Drivers' Licences			
(a) Dual 1 year licence	80.00	NB	
(b) Dual 3 year licence	190.00	NB	
(c) Medical examination fee	100.00	NB	The medical examination fee is set by
(d) Disclosure and Barring Service	40.00	NB	Staffordshire County Council and
(e) Replacement Badge	10.00	NB	subsequently paid over to the Occupational
(f) Replacement Licence	10.00	NB	Physician.
(g) Knowledge Test	40.00	NB	The Criminal Records Bureau search is in
(h) Knowledge Test resit	20.00	NB	respect of new applicants.
Vehicle Licences			
(a) Each licence	230.00	NB	
(b) Administration fee for late production of	50.00	NB	
vehicle insurance documents	00.00		
(c) Annual licence condition compliance	10.00	NB	
inspection			
(d) Replacement Licence (copy)	20.00	NB	
(e) Electric/Hybrid/Plug-In Vehicles (incentivisation)	200.00	NB	
Vehicle Plates			
(a) Replacement internal and external	50.00	NB	
(b) Replacement inside plate	5.00	NB	
• • • • • • • • • • • • • • • • • • • •			

#### LICENCE FEES continued... £-p VAT Notes **Hackney Carriage and Private Hire Vehicle Transfer Administration Fee** NB (a) Transfer fee as new vehicle 230.00 NB **Private Hire Operator's Licence** 175.00 (office base) **LICENCE FEES - PRESCRIBED BY GOVT Air Pollution Authorisation** These fees are set by DEFRA and were set on 01/08/2017. (a) Application Fee 1,650.00 (i) Standard process NB If an application is for a combined Part B (ii) Additional fee for operating without a 1,188.00 NB and waste application then add on £297 to permit the fees. (iii) Reduced fee activities Reduced Fee Activities: Service Stations. (a) except VRs 155.00 NB Vehicle Refinishers, Dry Cleaners and (b) PVR I & II combined 257.00 NB Small Waste Oil Burners under 0.4MW (c) Vehicle refinishers (VRs) 362.00 NB (iv) Reduced fee activities - additional 71.00 NB fee for operating without a permit 1,650.00 (v) Mobile screening and crushing plant NB (a) for the third to seventh applications 985.00 NB (b) eighth and subsequent applications 498.00 NB (vi) Additional fee for operating mobile plant 1,188.00 NB in contravention of regulation 12 (vii) Where a direction has been issued under 275.00 NB regulation 33 whereby a local authority is to exercise Environment Agency functions in

(c) Part B activities, solvent emission activities and waste operations,

respect of a single permit covering

(a) Part B activities and waste operations; or

(b) solvent emission activities and waste operations;

then for any activity described in item (iii) or (iv) of Table 2, the operator must pay £279 in addition to the fee payable at item (iii) or (iv)

# LICENCE FEES - PRESCRIBED BY GOVT continued...

#### £-p VAT **Notes**

NB

These fees are set by DEFRA and were set on 01/08/2017.

If a permit is for a combined Part B and waste application then:

(i) Standard process	- Low	772.00	NB
	- Medium	1,161.00	NB
	- High	1,747.00	NB
(ii) Reduced fee activities	- Low	79.00	NB
	- Medium	158.00	NB

- Low

- High

- Low

- High

- Low

- High

- Low

- High

- Medium

- Medium

- Medium

- Medium

add £99 add £149 add £198

(iii) PVR I & II combined

(v) Mobile screening and

crushing plant

- High 237.00 - Low 113.00 226.00 - Medium

Where a Part B installation is subject to reporting under the E-PRTE Regulation, add an extra £99 to the fees.

(iv) Vehicle refinishers

- High 341.00 228.00 - Low - Medium 365.00 - High 548.00

626.00

1,034.00

1,551.00

385.00

617.00

924.00

198.00

314.00

473.00

104.00

156.00

207.00

Subsistence charges can be paid in four equal quarterly instalments paid on 1st April, 1st July, 1st October and 1st January. This would increase the charge by £38.

- (a) for the third to seventh permits
- (b) eighth and subsequent permits
- (vi) where a direction has been issued under regulation 33 whereby a local authority is to exercise Environment Agency functions in respect of a single permit covering
  - (a) Part B activities and waste operations; or
  - (b) solvent emission activities and waste operations; or
  - (c) Part B activities, solvent emission activities and waste operations,

then an additional subsistence charge is payable

# LICENCE FEES - PRESCRIBED BY GOVT £ - p VAT Notes continued...

# Air Pollution Authorisation continued...

These fees are set by DEFRA and were set on 01/08/2017.

(c) Transfer and Surrender		
(i) Standard process transfer	169.00	NB
(ii) Standard process partial transfer	497.00	NB
(iii) New operator at low risk - reduced fee activity	78.00	NB
(iv) Surrender: all Part B activities	no charge	-
(v) Reduced fee activities - transfer	no charge	-
(vi) Reduced fee activities - partial transfer	47.00	NB
<ul><li>(d) Temporary Transfer for Mobiles</li><li>(i) First transfer</li><li>(ii) Repeat following enforcement or warning</li></ul>	53.00 53.00	NB NB
(e) Substantial Change		
(i) Standard process	1,050.00	NB
(ii) Standard process where the substantial	1,650.00	NB
change results in a new PPC activity		
(iii) Reduced fee activities	102.00	NB

#### continued... **Liquor Licences Premises and Club Premises Certificate Fees** Fee levels are set centrally by the Secretary of State for Digital, Culture, Media and Sport. Main application fee £0 - £4,300 100.00 NΒ Α The range of amounts from A to E £4,301 - £33,000 190.00 NB В represent the rateable value of the relevant С £33,001 - £87,000 315.00 NB premises. D £87,001 - £125,000 450.00 NB E £125,001 + 635.00 NB Variation fee Α £0 - £4,300 100.00 NB 190.00 В £4,301 - £33,000 NB С 315.00 £33,001 - £87,000 NB D £87,001 - £125,000 450.00 NB £125,001 + 635.00 NB Multiplier Fee for Premises Licence, exclusively selling alcohol Α £0 - £4,300 no charge NB В £4,301 - £33,000 no charge NB С £33,001 - £87,000 no charge NB £87,001 - £125,000 D 900.00 NB £125,001 + 1,905.00 NB Annual renewal fee NB Α £0 - £4,300 70.00 В £4,301 - £33,000 180.00 NB С £33,001 - £87,000 295.00 NB D £87,001 - £125,000 320.00 NB £125,001 + 350.00 NB Exclusively or primarily selling alcohol annual fee Α £0 - £4,300 no charge В £4,301 - £33,000 no charge С £33,001 - £87,000 no charge D £87,001 - £125,000 640.00 NB E £125,001 + 1,050.00 NB

£-p

VAT Notes

**LICENCE FEES - PRESCRIBED BY GOVT** 

#### LICENCE FEES - PRESCRIBED BY GOVT £ - p VAT Notes continued... Personal Licences, Temporary Events and Other Fees Minor variations 89.00 NB Application for a grant or renewal of personal licence 37.00 NB NB Temporary event notice 21.00 Theft, loss etc. or premises licence or 10.50 NB summary 315.00 Application for a provisional statement NB where premises being built etc. Notification of change of name or address 10.50 NB Application to vary licence to specify 23.00 NB individual as premises supervisor Application for transfer of premises licence 23.00 NB Interim authority notice following death etc. 23.00 NB of licence holder Theft, loss etc. of certificate or summary 10.50 NB Notification of change of name or alteration 10.50 NB of rules of club Theft, loss etc. of temporary event notice 10.50 NB Theft, loss etc. of personal licence 10.50 NB Duty to notify change of name or address 10.50 NB 21.00 NB Right of freeholder etc. to be notified of

licensing matters

# LICENCE FEES - PRESCRIBED BY GOVT £ - p VAT Notes continued...

#### **Additional Fees**

Exceptionally large events of a temporary nature that require premises licences are to be charged as per the number of people.

Numl	oer	of	peo	pΙ	e:

5,000 - 9,999	1,000.00	NB
10,000 - 14,999	2,000.00	NB
15,000 - 19,999	4,000.00	NB
20,000 - 29,999	8,000.00	NB
30,000 - 39,999	16,000.00	NB
40,000 - 49,999	24,000.00	NB
50,000 - 59,999	32,000.00	NB
60,000 - 69,999	40,000.00	NB
70,000 - 79,999	48,000.00	NB
80,000 - 89,999	56,000.00	NB
90,000 and over	64,000.00	NB

# **Liquor Licences - Additional Fees (Renewal)**

# Number of people

5,000	-	9,999	500.00	NB
10,000	-	14,999	1,000.00	NB
15,000	-	19,999	2,000.00	NB
20,000	-	29,999	4,000.00	NB
30,000	-	39,999	8,000.00	NB
40,000	-	49,999	12,000.00	NB
50,000	-	59,999	16,000.00	NB
60,000	-	69,999	20,000.00	NB
70,000	-	79,999	24,000.00	NB
80,000	-	89,999	28,000.00	NB
90,000	and over		32,000.00	NB

# Lotteries

Registration fee	40.00	NB
Annual renewal	20.00	NB

#### **PREMISES LICENCE FEES** £-p VAT **Bingo Club** Transitional Fast-Track Application 262.60 NB Transitional Non Fast-Track Application 1,531.25 NB **New Application** 3,063.80 NB **Annual Fee** NB 874.60 1,531.25 Application to Vary NB Application to Transfer 1,050.60 NB Application for Re-instatement 1,050.60 NB **Application for Provisional Statement** 3,063.80 NB Licence Application-provisional statement holders 1,050.60 NB Copy Licence 20.60 NB Notification of Change 43.25 NB **Betting Premises (excluding Tracks)** Transitional Fast-Track Application 262.60 NB Transitional Non Fast-Track Application 1,313.25 NB **New Application** 2,626.50 NB Annual Fee 525.30 NB Application to Vary 1,313.25 NB Application to Transfer 1,050.60 NB Application for Re-instatement 1,050.60 NB **Application for Provisional Statement** 2,626.50 NB Licence Application-provisional statement holders 1,050.60 NB Copy Licence 20.60 NB Notification of Change 43.25 NB

**Notes** 

Act 2005.

These charges are due under The Gambling

PREMISES LICENCE FEES continued	£ -p	VAT	<u>Notes</u>
			These charges are due under The
Tracks			Gambling Act 2005
Transitional Fast-Track Application	262.60	NB	
Transitional Non Fast-Track Application	1,093.90	NB	
New Application	2,187.90	NB	
Annual Fee	874.60	NB	
Application to Vary	1,093.90	NB	
Application to Transfer	831.30	NB	
Application for Re-instatement	831.30	NB	
Application for Provisional Statement	2,187.90	NB	
Licence Application-provisional statement holders	831.30	NB	
Copy Licence	20.60	NB	
Notification of Change	43.25	NB	
Family Entertainment Centres			
Transitional Fast-Track Application	262.60	NB	
Transitional Non Fast-Track Application	874.60	NB	
New Application	1,750.60	NB	
Annual Fee	656.60	NB	
Application to Vary	874.60	NB	
Application to Transfer	831.30	NB	
Application for Re-instatement	831.30	NB	
Application for Provisional Statement	1,750.60	NB	
Licence Application-provisional statement holders	831.30	NB	
Copy Licence	20.60	NB	
Notification of Change	43.25	NB	
Adult Gaming Centres			
Transitional Fast-Track Application	262.60	NB	
Transitional Non Fast-Track Application	874.60	NB	
New Application	1,750.60	NB	
Annual Fee	874.60	NB	
Application to Vary	874.60	NB	
Application to Transfer	1,050.60	NB	
Application for Re-instatement	1,050.60	NB	
Application for Provisional Statement	1,750.60	NB	
Licence Application-provisional statement holders	1,050.60	NB	
Copy Licence	20.60	NB	
Notification of Change	43.25	NB	

# PREMISES LICENCE FEES continued... £ - p VAT Notes

## **PERMITS**

These fees are set by the Secretary of State and the Licensing Authority has no discretion to change them.

FEC Gaming Machine		
Application Fee	300.00	NB
Renewal Fee	300.00	NB
Transitional Application Fee	100.00	NB
Change of Name	25.00	NB
Copy of Permit	15.00	NB
Prize Gaming		
Application Fee	300.00	NB
Renewal Fee	300.00	NB
Transitional Application Fee	100.00	NB
Change of Name	25.00	NB
Copy of Permit	15.00	NB
Alcohol Licence Premises		
Notification of 2 or less gaming machines	50.00	NB
More than 2 machines		
Application Fee	150.00	NB
Annual Fee	50.00	NB
Transitional Application Fee	100.00	NB
Change of Name	25.00	NB
Copy of Permit	15.00	NB
Variation	100.00	NB
Transfer	25.00	NB
Club Gaming Permit		
Application Fee	200.00	NB
Annual Fee	50.00	NB
Renewal Fee	200.00	NB
Transitional Application Fee	100.00	NB
Copy of Permit	15.00	NB
Variation	100.00	NB
Notification of Change	43.25	NB

PERMITS continued	£ -p	VAT	<u>Notes</u>
Club Gaming Machine Permit			
Application Fee	200.00	NB	
Annual Fee	50.00	NB	
Renewal Fee	200.00	NB	
Transitional Application Fee	100.00	NB	
Copy of Permit	15.00	NB	
Variation	100.00	NB	
Club Fast-Track for Gaming Permit or Gaming Machine Permit			
Application Fee	100.00	NB	
Annual Fee	50.00	NB	
Renewal Fee	200.00	NB	

WASTE COLLECTION SERVICE	£-p	VAT	Notes
DOMESTIC REFUSE			
Special Collections  Domestic (per collection)	51.00	NB	The charge provides for the removal of a maximum of 3 bulky waste iterms or 6 refuse sacks of domestic waste.
Civic Amenity Collection Sites			Additional items will be charged pro rata.
(a) 1 hour duration at a single location	111.00	S	Parishes requesting more than one location
(b) 2 hour duration at a single location	153.00	S	on the same Saturday morning will be
(c) 3 hour duration	243.00	S	limited to a maximum of two locations.
Green Bin Replacement Charge (missing or damaged) Charge for replacement with 240 litre green bin Charge for replacement with 180 litre green bin	42.00 no charge	NB -	The charge is for the replacement of a missing or damaged green bin with a similar 240 litre bin. There is no charge if the replacement is a 180 litre bin.
Blue or Brown Bin Replacement Charge (missing or damaged) Charge for replacement of either bin	10.50	NB	
Garden Waste Recycling Garden waste service - one bin Delivery of each additional garden waste bin	36.00 25.00	NB NB	

# COMMERCIAL REFUSE

Please contact the Waste Management Team on 01785 619000

#### **BEREAVEMENT SERVICES**

### £-p VAT Notes

#### STAFFORD CREMATORIUM

#### **Cremation Fee**

(a) Adult )			<u>Cremation Fee</u>
(b) Environmental Levy )	840.00	Ε	The fee includes the use of the chapel, waiting
(c) Child up to 12 months of age	263.00	Ε	room, Medical Referee's fee, use of the music
(d) Child 12 months to 16 years	525.00	E	engine, certificate of cremation, the scattering
(e) Witnessed scattering	42.00	Ε	of the cremated remains within the area
(f) Basic Cremation Charge (The fee is	349.00	Ε	designated as the gardens of remembrance
inclusive of the current environment fee.			(should the applicant wish to witness the
Services must be booked on or before			scattering an additional fee is required) and
9.30am, no mourners in attendance, no			all attendance after the coffin is placed on the
organist is supplied and an option to			catafalque.
'hold over' must be granted)			
(g) Surcharge for Saturday	611.00	Ε	(c) and (d) The identified costs for children
(h) Special Cremation	119.00	Ε	are not paid by family, however, SBC claims
(i) Late arrival fee - Funeral Director	61.00	E	for the cost shown in Fees and Charges
This is a fee payable by the Funeral Director			directly through the Governments Children's
for arrival after the designated time and			Funeral Fund for England. More information
service exceeding the designated time			<u>can be found at:</u>
			www.gov.uk/child-funeral-costs

# <u>Regulation 16 of the Cremation Regulations</u> <u>2008 provides as follows</u>

After the cremation of the remains of a deceased person the cremated remains shall be given into the charge of the person who applied for the cremation if they so desire. If not they shall be retained by the Cremation Authority and, in the absence of any special arrangements for their final disposal, will be interred in a burial ground or in land adjoining the crematorium reserved for the burial of the cremated remains or shall be scatterered thereon. In the case of cremated remains left temporarily in the charge of the Cremation Authority and not removed within a reasonable time, a fortnights notice shall be given to the person who applied for the cremation before the remains are interred or scattered.

#### BEREAVEMENT SERVICES continued... £-p VAT Notes

## STAFFORD CREMATORIUM continued..

### **Fee for Burial of Cremated Remains**

Fee for the Burial of Cremated Remains There are specific areas set aside for the  693.00 E burial of cremated remains at Tixall Road, 169.00 S Eccleshall Road and Stone Cemeteries. These are family plots which can contain up  760.00 S to four cremated remains interments. The fee
burial of cremated remains at Tixall Road, 169.00 S Eccleshall Road and Stone Cemeteries. These are family plots which can contain up
169.00 S Eccleshall Road and Stone Cemeteries.  These are family plots which can contain up
These are family plots which can contain up
·
<b>760.00</b> S to four cremated remains interments. The fee
is for the purchase of the grave only and does
not include any monumental works or the cost
<b>29.00</b> S of the actual interments
<b>66.00</b> S
<b>166.00</b> S
<b>2.00</b> S
<b>10.50</b> S
<b>73.50</b> S
<b>58.00</b> S
<b>182.00</b> S
<b>368.00</b> S
ption
<b>42.00</b> S
neteries
) 992.00 E
400.00 E
29.00 S of the actual interments 66.00 S 166.00 S 10.50 S 73.50 S 58.00 S 182.00 S 368.00 S ption 42.00 S

#### BEREAVEMENT SERVICES continued... £-p VAT **Notes** STAFFORD CREMATORIUM continued.. Assistance with the Cremation Fee **Containers** In cases of hardship, the Council has resolved to assist those individuals Ε (a) Caskets 81.00 responsible for the payment of cremation fees (b) Polytainer and bag or box 24.00 Ε to Stafford Borough Council. These are 7.00 Ε (c) Babytainers/bags individuals who fall into the poverty trap Ε (d) Scatter tube-Large 10.00 outside the eligibility for state qualifying 6.00 (e) Scatter tube-medium & small Ε benefits and those in low income groups who Ε (f) Posting of cremated remains in at cost have been removed in recent years from being eligible for state benefits and funeral costs. polytainer including packing and 24hr special delivery postage cost The Citizens Advice Bureau has therefore 24.00 Ε (g) Keepsake Urns agreed to undertake an assessment of any 93.00 Ε (h) Large Keepsake Urns individual referred to the organisation who might find it difficult to pay for cremation fees. **Books of Remembrance** If after considering various methods of financial support, such as from the Social 60.00 (a) 2 line entry (minimum) S Fund and/or charitable organisations, 122.00 S (b) 5 line entry there is no available assistanace, and in the 195.00 S (c) 8 line entry opinion of the Citizens Advice Bureau the (d) Memorial Cards - incl. 2 line entry 15.50 S cremation fees are causing considerable (e) Miniature Book - incl. 2 line entry 70.00 S financial hardship, then all the relevant (f) Each additional line 2.50 S information will be passed on to the Council. (q) Additional designs 54.00 S On consideration of the circumstances and at i.e. crests, badges, flowers etc. the discretion of both the Head of Operations S 12.00 and the Head of Finance the Council will (h) Token entries assist the individual by a reduction of £80 on **Digital Book** the cremation fee. (a) First viewing card 23.00 S 20.00 S (b) Additional cards S (c) Additional entry to an existing card 15.50 (d) Each additional memorial screen up to a maxin 54.50 S of four **Recordia Panels - Per Inscription** (a) For a period of 5 years 194.00 S (b) Renewal fee for a further 5 years 98.00 S 345.00 (c) Double panel for a 5 year period S (d) Renewal fee for a further 5 years 171.00 S (e) Additional designs 49.00 S

i.e. crests, badges, flowers etc.

BEREAVEMENT SERVICES continued	£-p	VAT	<u>Notes</u>
STAFFORD CREMATORIUM continued			
Dovecote Memorial			
<ul><li>(a) For a period of 7 years</li><li>(b) Renewal fee for a further 7 years</li><li>(c) Replacement plaque</li></ul>	435.00 220.00 89.00		
Memorial Seats - Existing Seats Only			
Rotunda Style  (a) For a 10 year period  (b) Renewal fee for a further 10 years  (c) Additional Plaque  Bench Style	645.00 322.00 160.00	S S S	
<ul><li>(a) For a 10 year period</li><li>(b) Renewal fee for a further 10 years</li><li>(c) Additional Plaque</li></ul>	1,207.00 603.00 158.00	S S S	
Memorial Trees - Existing Trees Only			
<ul><li>(a) Replacement plaque</li><li>(b) Renewal fee for further 25 years</li><li>(c) Renewal fee for a further 10 years</li></ul>	91.00 593.00 341.00		
Memorial Tree with Biodegradable Urn			
(a) Biodegradable urn containing cremated remains	243.00	S	
Baby Memorial Wall			
<ul><li>(a) For a period of 10 years</li><li>(b) Renewal fee for a further 10 years</li><li>(c) Replacement plaque</li></ul>	226.00 113.00 73.00	s s s	
Sanctum			
<ul><li>(a) Purchase price</li><li>(b) Additional lease per annum</li><li>(c) Additional inscription per letter</li><li>(d) Witness placing within</li></ul>	956.00 28.50 2.00 42.00	S S S	
Scattering of Remains From Other Crematoria	63.00	Е	

BEREAVEMENT SERVICES continued STAFFORD AND STONE CEMETERIES	£ -p	VAT	<u>Notes</u>
Purchase of exclusive right of burial in an earthen grave (6ft 6ins x 4ft) for a period of 75 years	1,449.00	NB	Stafford and Stone Cemeteries The fees, payments and sums payable for all the cemeteries services apply only to those residing in the Stafford Borough area. For those not resident in the Borough the fee is
Purchase of exclusive right of burial in a preformed earthen grave at Eccleshall Road Cemetery (7ft x 3ft 6ins) for a period of 75 years	1,875.00	NB	multiplied by two and a half. Single fees apply if an elderly person dies outside the Borough within two years of leaving.
Purchase of exclusive right of burial in a walled grave (8ft x 4ft) for a period of 75 years	1,449.00	NB	There is limited availability of Eccleshall Road and Stone Cemeteries.
Supply and fix of brickwork at above	at cost	NB	
Purchase of the exclusive right of burial in a double woodland burial plot inclusive of the first interment and tree	1,449.00	NB	
Purchase of the exclusive right of burial in a single woodland burial plot inclusive of the first interment and tree	1,296.00	NB	
Purchase of the exclusive right of burial within the Rainbow Garden	892.00	NB	
Premium Charge for any Purchased In Reserve Grave	640.00	NB	The additional fee payable where a grave is pre purchased and any subsequent internment is not imminent.
Transfer of Exclusive Right of Burial	81.00	NB	
Transfer of Above to Spouse Short Notice Fee where notice given for a burial does not comply with the 48 hours notice rule	no charge 53.50	- NB	
Late Arrival Fee - Funeral Director	56.50	NB	This is a fee payable by the Funeral Director for arrival after the designated time.
Use of Chapel for Burial Services (including the use of the organ)	116.50	NB	
Saturday Funerals surcharge for funerals held on a Saturday	612.00	NB	

BEREAVEMENT SERVICES continued	£ -p	VAT	<u>Notes</u>
STAFFORD AND STONE CEMETERIES continued			
Sound Recording of Service onto CD (outsourced)	50.00	S	
DVD/Blu-Ray/USB Stick Service Recording	56.50	S	
Live Link (Web casting)	62.00	S	
Use of Screen for Display of Photographs/ Videos Throughout the Service			
(a) Single photograph	12.50	S	Single photo displayed on the TV.
<ul><li>(b) Simple slideshow</li><li>(c) Professional photo tribute</li></ul>	42.00 81.00	S S	A slideshow run on a loop on the TV.  Video/still photo tribute displayed on the TV.
(d) Family supplied video formatting	20.50	S	Own video can be played on the TV but has to
(e) Tribute Link	10.00	S	be formatted to run on the system.
INTERMENT FEES			
Graves with Exclusive Burial Rights Granted (private grave spaces)			
At a depth not exceeding 5ft.			
(a) Adult	1,113.00	NB	(b) and (c) The identified costs for children
<ul><li>(b) Child 24 weeks to 9 years (Rainbow Garden)</li><li>(c) Child 9 years to 18 years</li></ul>	540.00 1,113.00	NB NB	are not paid by family, however, SBC claims for the cost shown in Fees and Charges
At a depth not exceeding 7ft.	1,110.00	ND	directly through the Governments Children's
(a) Adult	1,186.00	NB	Funeral Fund for England. More information
(b) Child 24 weeks to 9 years (Rainbow Garden)	577.00	NB	can be found at:
(c) Child 9 years to 18 years	1,186.00	NB	www.gov.uk/child-funeral-costs
Graves with no Exclusive Burial Rights Granted (common unpurchased grave spaces)			
Granted (common unpurchased grave spaces)			
(a) Adult	1,180.00	NB	
(b) Child 24 weeks to 9 years (Rainbow Garden)	932.00	NB	
(c) Child 9 years to 18 years	1,180.00	NB	
Burial in a Walled Grave or Vault	312.00	NB	

BEREAVEMENT SERVICES continued	£ -p	VAT	<u>Notes</u>
STAFFORD AND STONE CEMETERIES			Graves with no Exclusive Burial Rights
continued			Granted (common unpurchased grave spaces) The Borough Council has a statutory obligation
Right to Erect the following:-			obligation to provide public (unpurchased,
Headstones			common) grave spaces in its cemeteries and the use of wooden coffins would only be allowed. It should also be understood that
(a) Not exceeding 2ft 6ins in height	199.00	NB	as the exclusive right of burial in these
(b) Exceeding 2ft 6ins but not	226.00	NB	public grave spaces is vested with the
more than 4ft in height			Borough Council, these grave spaces may be re-used if required at a future date. Likewise
Kerbstones or Border Sets	194.00	NB	any memorial that has been erected will be
(Eccleshall Rd and Stone cemetery)			removed unless the Exclusive Right to Erect
enclosing a space not exceeding 6ft 6ins by 3ft.			a Memorial has been purchased from the Council.
Plaque, Vase, Tablet or Monument in the Form	66.00	NB	
of a Reclining Cross			The Right to Erect any monument or
permitted only at Eccleshall Road and Stone			gravestone will be for an initial period of 30
cemetery and then if within an existing kerb set			years after which time an additional payment
			will be required. The fee will cover checking
Additional Inscriptions	48.00	NB	that the initial erection of the memorial is in
			accordance with appropriate procedures and
Searches and Extracts			the subsequent inspections thereafter.
Fees for searches of the Registers			
and for copies and extracts taken :			
(a) Each search covering a period of	31.50	NB	
more than one year			
(b) Each certified copy of an entry of	14.50	S	
burial as per the register			
Exhumation			
Disinterment cremated remains	466.00	S	
Disinterment Full Earthen			
(a) 5 Feet depth	1,715.00	S	
(b) 7 Feet depth	1,715.00	S	
Grave Maintenance - per annum			In partnership with Hearts and Flowers, the service is aimed at the infirm or for people
(a) Gold	189.00	S	who live a distance from the Crematorium.
(b) Silver	122.00	S	For further details please contact the
(c) Bronze	93.50	S	Crematorium.
• •			

# MISCELLANEOUS £ - p VAT Notes Allotments Allotment sites include: Alliance Street, Meadow Road, Pitt Street, Licences to use access roads at rear of allotments (new agreements) E - p VAT Notes Allotment sites include: Alliance Street, Meadow Road, Pitt Street, Sandon Road and Stone Road.

# Stafford Borough Council Leisure Portfolio - Client Fees and Charges 2023

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# **Leisure Portfolio - Client Fees and Charges 2023**

OUTDOOR SPORT AND RECREATION	£ -p	VAT	Notes All charges represent the maximum
RIVERWAY FLOODLIT SYNTHETIC PITCH			amount chargeable
Hire of Pitch Hourly rates inclusive of floodlighting Peak Times			VAT - Exempt or Standard Rated The letting of facilities for playing any sport or for taking part in any physical recreation is normally
Full pitch	70.00	E or S	• •
School use	24.00	E or S	However a block booking of 10 or
Part pitch (one third)	45.00	E or S	more sessions of the same sport
School use  Off Peak Times	19.00	E or S	by a school, club, association or organisation representing affiliated clubs or constituent
Full pitch	47.00	E or S	
School use	24.00		is exempt from VAT.
Part pitch (one third)	35.00		Where charges are shown with a
School use	19.00	E or S	VAT indicator of "E or S" the charge shown includes VAT.
VICTORIA PARK, STAFFORD  Education Room/Bowls Pavilion			
Commercial Hire			VAT - Exempt or Standard rated
Weekday (Mon to Friday)			Lets for a period of over 24 hours are
One Hour	21.00	E or S	also Exempt.
Half Day (4 Hours)	42.00	E or S	
Full Day (8 Hours)	78.75	E or S	
Weekend/Bank Holiday (Sat/Sun)			
One Hour	31.50	E or S	
Half Day (4 Hours)	63.00	E or S E or S	
Full Day (8 Hours)	94.50	E Of S	
Charity/Not for Profit			
Weekday (Mon to Friday)			
One Hour	10.50	E or S	
Half Day (4 Hours)	21.00	E or S	
Full Day (8 Hours)	42.00	E or S	
Weekend/Bank Holiday (Sat/Sun)	4		
One Hour	15.75	E or S	
Half Day (4 Hours)	31.50	E or S	
Full Day (8 Hours)	47.25	E or S	

# **Leisure Portfolio - Client Fees and Charges 2023**

OUTDOOR SPORT AND RECREATION	£-p	VAT	Notes All charges represent the maximum amount chargeable
VICTORIA PARK, STAFFORD continued Events Space			amount chargeaste
Weekday (Mon to Friday) Per Day	210.00	E or S	VAT - Exempt or Standard rated See notes on page 32.
Weekend/Bank Holiday (Sat/Sun) Per Day	420.00	E or S	Also, if the letting is of a defined area for holding an event, the letting is exempt from
Charity/Not for Profit Weekday (Mon to Friday) Per Day	105.00	E or S	VAT.
Weekend/Bank Holiday (Sat/Sun)	100.00	2 3. 3	
Per Day	210.00	E or S	
Set up and close down days before and after event if required	*	E or S	* 50% of daily hire charge VAT - Exempt or Standard rated Providing that the hirer does not have a
Repairs/Cleansing Repairing any damages to buildings/grounds resulting from event	at cost	E or S	choice over who completes any repairs/ cleaning, then these fees will be part of the initial hire and follow the same treatment
Cleansing litter/debris resulting from event	at cost	E or S	as the letting.
Other Facilities including use of horticultural green house	subject to	E or S	If the letting is of a defined area, the letting is exempt from VAT
green nouse	negotiation		is exempt from VAT
OTHER SPORT AND RECREATION			
Bowls			Season Tickets can be purchased
Per hour Adults	5.20	S	for inclusive use of the greens at Riverway, Victoria Park and
Concessionary rate	2.60	S	Stonefield Park.
Season tickets			Pay and play use of the bowling
Adults	87.00	S	greens is limited to supervised
Concessionary rate	43.00	S	parks only.
Teams			All sessions will be for a maximum
Per session			of 4 hours duration or part thereof.
Adults	80.00	E or S	
Concessionary rate	40.00	E or S	Concessionary Rate
Per season (each week)			Juniors (16 or under), students in
Adults	470.00	Е	full time education within the Borough
Concessionary rate	230.00	E	people on means tested benefits
Per season (alternate weeks)		_	(together with their spouses or partners)
Adults Concessionary rate	230.00 115.00	E E	and pensioners (over the age of 60) are
Concessionary rate	115.00	⊏	eligible for a concessionary discount of 50%.

# **Leisure Portfolio - Client Fees and Charges 2023**

OUTDOOR SPORT AND RECREATION	£ -p	VAT	Notes
continued			All charges represent the maximum
			amount chargeable
Bowls cont			Concessionary Rate
Pavilions			Juniors (16 or under), students in
Danasasian	45.75	F C	full time education within the Borough
Per session	15.75	E or S	people on means tested benefits
Per season	72.00	F or C	(together with their spouses or
Alternate weeks	72.00 150.00	E or S E or S	. , , ,
Weekly	150.00	E 01 S	age of 60) are eligible for a
			concessionary discount of 50%.
Grass Pitches			Annual/seasonal charges applied
Football Pitch			will be those in force at the
Per match			commencement of the hire period.
Adults	78.00	S	·
Concessionary rate	43.00	S	VAT - Exempt or Standard Rated
			The letting of facilities for playing any
Per season - Per team			sport or for taking part in any
Adults	530.00	Е	physical recreation is normally
Concessionary rate	265.00	E	standard rated for VAT purposes.
			However a block booking of 10 or
Dressing Room Supplement			more sessions of the same sport
Per match	43.00	S	by a school, club, association or
Per season - Per team	300.00	Е	organisation representing
			affiliated clubs or constituent
Tennis			associations, such as a local league,
Per court (per hour)			is exempt from VAT.
Adults	6.50	S	Where charges are shown with a
Concessionary rate	3.30	S	VAT indicator of "E or S" the
Club bookings	by	S	charge shown includes VAT
	negotiation		
Multi-Games Area			
Per hour	6.30	E or S	
i ei ilodi	0.50	L 01 0	
Miscellaneous Parks Activities			
Circus - per day	subject	Е	
Fun fair - per day	to	Е	
Miscellaneous hire - per event	negotiation	Е	
Sponsorship of Carpet Beds and Flower	subject	S	
Beds in Victoria Park and Stonefield Park	to		
	negotiation		

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ADMINISTRATION CHARGES	£-p	VAT	Notes
Administration Fee on Rechargeable Works	17.50%		VAT - NB or S The charges shown are inclusive
(payment by invoice in arrear)  Minimum fee £25.00  Maximum fee £150.00	charge on all costs	NB or S	of VAT. However VAT is to be deducted where the plans are to be used for non-business activities.
PLANNING			
Planning Printing Charges			
Black and White Copies			
A4 per sheet up to 10 copies	1.25	S	
per sheet thereafter	0.10	S	
A3	1.85	S	
A2	2.55	S	
A1	2.75	S	
A0	3.15	S	
Colour Copies			
A4 per sheet up to 10 copies	1.65	S	
per sheet thereafter	0.25	S	
A3	1.90	S	
A2	2.95	S	
A1	3.40	S	
A0	3.95	S	
Advice on existing BC & DC developments			
per half hour	29.00	NB	
minimum charge	29.00	NB	
Additional Fee for Complex Enquiries and to Cover Site Visits			
per half hour	29.00	NB	
minimum charge	57.50	NB	
Pre 1974 Planning Information	*	NB	As per planning printing charges on page 36
Decision Notice or Appeal Decision			
Completion Certificate			
Available via Public Access & Comino			
interactive	no charge	-	
SBC to supply	*	S	As per planning printing charges

on page 36

# Stafford Borough Council Planning Portfolio Fees and Charges 2023

PLANNING continued	£ -p	VAT	Notes
Section 106 Agreement			
Available via Public Access & Comino interactive SBC to supply	no charge *	- S	<sup>3</sup> As per planning printing charges on page 36
Tree Preservation Orders	*	S	As per planning printing charges on page 36
Other Notices	*	S	<sup>3</sup> As per planning printing charges on page 36
High Hedges Legislation Investigation of Complaint	500.00	NB	This charge is set by Council Resolution. For persons in receipt of Council Tax benefit the charge is reduced to £250.00
Housing Monitor	20.82	NB	
Stafford Borough Local Plan	58.95 +p&p	Z	
The Plan for Stafford Borough	57.32 +p&p	Z	
Planning Application Fees	available at www.staffordbc.go	NB ov.uk	As laid down in the Town and Country Planning (Fees for Applications, Deemed Applications, Requests and Site Visits) England Regulations 2012
BUILDING CONTROL			
Building Regulation Charges Full Plans Submission or Building Notice	available at www.staffordbc.go	S ov.uk	These are nationally set fees. The charges are as laid down in Stafford Borough Council's Building Control Scheme of Changes and may be subject to further review during the year

#### STREET NAMING AND NUMBERING £-p VAT **Notes New Build or Redevelopment** (a) Number and name new properties Numbering is a statutory 2-5 New Developments 480.00 NB obligation as set out in section 17 6-25 New Developments - per phase 245.00 NB to 19 of the Public Health Act 1925 plus - per plot 21.00 NB and the Staffordshire Act 1983 480.00 NΒ Part II section 7. 25+ New Developments - per phase plus - per plot 14.75 NB 38.50 NB (b) Changes to development layout after notification - per plot affected (c) Additional Charge for naming of a street 247.00 NB 625.00 NB (d) Street Name plates if Council erects the 235.00 NB (e) Separate single residential dwelling on existing street **Existing Properties and/or Streets** (a) Adding or changing of house or building 81.50 NB name (b) Rename of Street where requested by 480.00 NB residents plus - per property 28.00 NB (c) House or building renumbering 325.00 NB (inc sub division into flats) 235.00 (d) Research into Archive -NB set as a minimum of (where not part of statutory function) (e) Confirmation of postal addresses for 39.50 NB solicitors or conveyancers and all consultees - per enquiry (f) Photo copies of any legal documentation NB 'As per planning printing charges relating to street naming and numbering on page 36 orders

# Stafford Borough Council Planning Portfolio Fees and Charges 2023

LOC	AL LAND CHARGES	£-p	VAT	Notes
(a)	One Parcel of Land	101.40	S/NB	
	(including official LLC1)			
(b)	Each additional parcel	9.40	NB	
(c)	LLC1	9.40	NB	
(d)	Standard Enquiries Con29R	92.00	S	
(e)	Separately Priced Enquiries			
	Highways	38.25	NB	
	Planning	44.00	NB	
	Building Regulations	44.00	NB	
	Environmental	44.00	NB	
(f)	Con29 Optional			
	each printed enquiry	24.00	S	
	each additional enquiry	24.00	S	
(g)	Personal Search	no charge	NB	

PARKING SERVICES - STAFFORD	£ -p	VAT	Notes
Short Stay Parking			
Broad Street and Doxey Road			Christmas Day - no charge
Monday to Saturday 8am to 6pm			
Up to 1 hour	1.10	S	
Up to 2 hours	1.70	S	
Up to 3 hours	2.60	S	
Up to 4 hours	3.20	S	
Evening Charge - Park after 6pm out before 8am the following day	1.00	S	
(Hourly charge applies if parked before 6pm)			
Sunday All day 8am to 8am Monday	1.00	S	
Long Stay Parking - All Day			
Gaol Road and North Walls			
Monday to Saturday 8am to 6pm for up to 24 hours	4.40	S	
Evening Charge - Park after 6pm out before 8am the	1.00	S	
following day			
(Hourly charge applies if parked before 6pm)		_	
Sunday All day 8am to 8am Monday	1.00	S	
Long Stay Parking - Doxey Road			
1 day	4.40	S	
2 days	8.80	S	
3 days	13.20	S	
4 days	17.60	S	
5 days	22.00	S	
Variable Stay Parking			Free parking for the registered
Windmill and Victoria Park			disabled on variable stay car parks
Monday to Saturday 8am to 6pm			for a maximum of 4 hours,
Up to 1 hour	1.10	S	advertised charges will then apply
Up to 2 hours	1.70	S	for the additional hours
Up to 3 hours	2.60	S	
Up to 4 hours	3.20	S	
Up to 5 hours	4.20	S	
Up to 6 hours	5.50	S	
Over 6 hours to 8 hours	6.50	S	
24 hours	7.50	S	
Evening Charge - Park after 6pm out before 8am	1.00	S	
the following day			
(Hourly charge applies if parked before 6pm)	1.00	S	
Sunday All day 8am to 8am Monday			

PARKING SERVICES - STAFFOR	D continued	£ -p	VAT	Notes
Variable Stay Parking				Parking for registered disabled is
Waterfront Multi Storey				chargeable on Waterfront
Monday to Saturday 6.30am to 6.0	0pm			Multi-Storey and Riverside
Up to 1 hour		1.10	S	Undercroft car parks
Up to 2 hours		2.10	S	
Up to 3 hours		3.10	S	
Up to 4 hours		3.70	S	
Up to 5 hours		4.20	S	
Up to 6 hours		5.50	S	
Over 6 hours to 8 hours		6.50	S	
Over 8 hours to close		8.50	S	
Evening Charge - Park after 6pm o	ut before	1.00	S	
12 midnight	<b>.</b>			
(Hourly charge applies if parked be			_	
Sunday all day 6.30am to 12.00 mi	· ·	1.00	S	
Overnight parking by arrangement	( addition to	6.50	S	Vehicles are locked in overnight and
daily fee due)		44.46	_	released at opening times the
Lost/damaged token (in addition to	-	14.40	S	following day.
Out of hours call out (in addition to	daily fee due)	150.00	S	
Variable Stay Parking				Parking for the registered disabled
Civic Centre and South Walls				on the Civic Centre and South
Monday to Saturday 6.30am to 6.00	0pm			Walls car parks will be restricted
Up to 1 hour	Short Stay	1.10	S	to a maximum of 4 hours free
Up to 2 hours	Short Stay	2.10	S	parking, advertised charges will
Up to 3 hours	Short Stay	3.10	S	then apply for additional hours.
Up to 4 hours	Short Stay	4.00	S	
Up to 5 hours	Long Stay	6.00	S	
Up to 6 hours	Long Stay	8.00	S	
Up to 8 hours	Long Stay	10.00	S	
Up to 24 hours	Long Stay	12.00	S	
Evening Charge - Park after 6pm o	ut before	1.00	S	
6.30am following day				
(Hourly charge applies if parked be	fore 6pm)			
Sunday all day 6.30am to 12.00 mi	dnight	1.00	S	

PARKING SERVICES - STAFFOR	RD continued	£ -p	VAT	Notes
Riverside Undercroft				Parking for registered disabled is
Monday to Saturday 7am to 6.00p	m			chargeable on Waterfront
Up to 1 hour	short stay	1.10	S	Multi-Storey and Riverside
Up to 2 hours	short stay	2.10	S	Undercroft car parks.
Up to 3 hours	short stay	3.10	S	
Up to 4 hours	short stay	4.00	S	
Up to 5 hours	Long stay	6.00	S	
Up to 6 hours	Long stay	8.00	S	
Over 6 hours to 8 hours	Long stay	10.00	S	
Over 8 hours to close	Long stay	12.00	S	
Monday to Saturday park after 6pr	m to midnight	1.00	S	
(Hourly charge applies if parked be	efore 6pm)			
Sunday all day 6.30am to 12.00 m	idnight	1.00	S	
Overnight parking by arrangement	t (in addition to	6.50	S	
daily fee due)				
Lost/damaged token (in addition to	daily fee due)	14.40	S	
Out of hours call out (in addition to	daily fee due)	150.00	S	
Season Tickets - Long Stay Par	king			Season Tickets issued for North
North Walls and Windmill				Walls, Windmill, Gaol Road and
Monthly		55.00	S	Doxey Road car parks are not
3 Monthly		150.00	S	valid for use on the Waterfront
6 Monthly		265.00	S	Multi-Storey Car Park.
Annually		450.00	S	
Gaol Road, Doxey Road, Fairway	and Riverway			Season Tickets for Gaol Road and
Monthly		47.00	S	Doxey Road car parks are not
3 Monthly		130.00	S	valid for use on North Walls and
6 Monthly		225.00	S	Windmill car park
Annually		385.00	S	·
Waterfront Multi-Storey Car Park (	(Long Stay Section)			Season Tickets issued for Waterfront
Annually		510.00	S	Multi-Storey are valid for use on this
Monthly Top Up		53.00	S	car park only.
Initial Deposit (refundable) fo	or Monthly	10.00	S	, -
Top Up Card	•			The Head of Operations is
				authorised to negotiate the fee
				where an application is received
				which contains a request for
				multiple season tickets.
				10% administration fee will be
				applied to all payments made
				other than by credit or debit card
				for the more of access tickets

for the purchase of season tickets.

PARKING SERVICES continued	£ -p	VAT	Notes
PARKING SERVICES - STONE			Monday to Saturday inclusive.
Short Stay Parking			Christmas Day - no charge
Crown Street			
Monday to Saturday 8am to 6.00pm			
Up to 1 hour	0.70	S	
Up to 2 hours	1.20	S	
Up to 4 hours	2.40	S	
Evening Charge - Park after 6pm out before 8am	1.00	S	
the following day			
(Hourly charge applies if parked before 6pm)			
Sunday all day 8am to 8am Monday	1.00	S	
Variable Stay Parking			
Christchurch Way			
Monday to Saturday 8am to 6.00pm			
Up to 1 hour	0.70	S	
Up to 2 hours	1.20	S	
Up to 4 hours	2.40	S	
All Day	3.50	S	
Evening Charge - Park after 6pm out before 8am	1.00	S	
the following day.			
(Hourly charge applies if parked before 6pm)			
Sunday all day 8am to 8am Monday	1.00	S	
Season Tickets - Long Stay Parking			The Head of Operations is
Christchurch Way			authorised to negotiate the fee
Monday to Saturday 8am to 6.00pm			where an application is received
Monthly	47.00	S	which contains a request for
3 Monthly	130.00	S	multiple season tickets
6 Monthly	225.00	S	•
Annually	385.00	S	

PENALTY FOR CONTRAVENTIONS  Lower Level Charges Penalty Charge Notice (PCN) Charge - if paid within 14 days Charge - if paid within 28 days After notice to owner Charge - if paid within 28 days After issue of charge certificate plus £5 administration charge Charge - if paid within 28 days After sisue of charge certificate plus £5 administration charge  Higher Level Charges Penalty Charges Penalty Charges Penalty Charge Notice (PCN) To.00 Charge - if paid within 28 days After notice to owner Charge - if paid within 28 days After notice to owner Charge - if paid after 28 days After issue of charge certificate plus £5 administration charge  ANCILLARY CHARGES  Replacement of lost season ticket 12.00 Charge of details on the serious national materials on the national materials of the parc	PARKING SERVICES continued	£ -p	VAT	Notes
Penalty Charge Notice (PCN) Charge - if paid within 14 days 25.00 E Charge - if paid within 12 days After notice to owner Charge - if paid after 28 days After issue of charge certificate plus £5 administration charge  Higher Level Charges Penalty Charge Notice (PCN) 70.00 E Charge - if paid within 14 days 35.00 E Charge - if paid within 14 days 70.00 E Charge - if paid within 14 days After notice to owner Charge - if paid after 28 days After notice to owner Charge - if paid after 28 days After notice to owner Charge - if paid after 28 days After issue of charge certificate plus £5 administration charge  ANCILLARY CHARGES  Replacement of lost season ticket 12.00 S 10% administration fee will be applied to all payments made other than by Change of details on season ticket 12.00 S credit or debit card for the purchase Season Tickets.  Dispensation to park (waiver) Per week/per location and multiples thereof 16.50 S  Rent of space on town centre car parks for advertising and/or trading to	PENALTY FOR CONTRAVENTIONS			_
Charge - if paid within 14 days Charge - if paid within 28 days After notice to owner Charge - if paid after 28 days After issue of charge certificate plus £5 administration charge  Higher Level Charges Penalty Charge Notice (PCN) Charge - if paid within 14 days After notice to owner Charge - if paid within 14 days After notice to owner Charge - if paid within 28 days After notice to owner Charge - if paid after 28 days After issue of charge certificate plus £5 administration charge  ANCILLARY CHARGES  Replacement of lost season ticket 12.00 S 10% administration fee will be applied to all payments made other than by Change of details on season ticket 12.00 S Credit or debit card for the purchase Season Tickets  Dispensation to park (waiver) Per week/per location and multiples thereof  Rent of space on town centre car parks for advertising and/or trading  to  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.  The charges are set as part of a national pricing regime.	Lower Level Charges			dependent on the seriousness of the
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Per week/per location and multiples thereof  16.50 S  Rent of space on town centre car parks for advertising and/or trading  to	Dispensation to park (waiver)			
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advertising and/or trading to	. S. Westeper location and manapies aloreof	10.00	J	
	Rent of space on town centre car parks for	subject	S	
negotiation	advertising and/or trading	to		
		negotiation		

#### **TOWN CENTRE SERVICES** £-p VAT Notes MARKET SQUARE, STAFFORD **Hire of Display Areas** Rate reflects booking for whole square, 1/2 rate and 1/4 rate Saturday Charges - Per Day for commercial and not-for-profit Charities 18.50 Ε activities apply if 1/2 and 1/4 space Ε Not-for-profit Activities 219.40 is booked **Commercial Activities** 427.50 Ε (maximum charge) Friday Charges - Per Day Charities 18.50 Ε Not-for-profit Activities 119.00 Ε 241.00 Ε **Commercial Activities** Sunday to Thursday Charges - Per Day Charities 18.50 Ε Not-for-profit Activities 109.20 Ε Ε **Commercial Activities** 219.40 Weekly Rates negotiable **Cancellation Charges** Within 14 Days of event 100% Ε More than 14 Days before an event -44.80 Ε an administration charge will be applied Hire of Area in Front of Santander Bank 112.27 Ε

MARKI	ETS		£ -p	VAT	Notes
ST. JO	HN'S MARKET, STAFFORD				
					VAT (Fuel & Power Notice No.701/19)
Stall R	ents				Supplies of fuel and power are subject
Per we	ek - Category	Market Café	470.00	Е	to the standard rate of vat (S) unless
		AA	151.50	Ε	there is a provision for the reduced
		Α	132.50	Ε	rate (P) for qualifying use. Qualifying
		В	118.00	Ε	use is for supplies to domestic and
		С	99.00	Е	charity non-business use as well as
		D	86.00	Е	supplies of small quantities of fuel and
		E	72.50	Е	power known as de-minimus supply.
Per day	y - Casual Rate		26.25	Е	A de-minimus supply is one of not more than 33 kilowatt hours per day or
Storag	e Charges				1000 kilowatt hours per month
Per squ	uare metre per week				Currently S (standard rate) = 20% and
(a) G	Ground floor at rear of stalls		2.30	Е	P (reduced rate) = 5%
(b) F	irst floor storage		1.57	Е	
(c) R	Refrigerated storage		2.40	Е	
Electri	city Supply				
	Per unit		0.20	* P or S	
FARME	ERS MARKET				
(a) R	Rent of one marquee (one stall)		91.40	S	
(b) R	Rent of half of marquee (half a sta	all)	45.70	S	
(c) E	ach additional table	•	5.30	S	

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LEGAL FEES	£ -p	VAT	<u>Notes</u>
Section 106 Agreements			
Minimum set fee			
Per new agreement	1,114.00	NB	
Deed of Variation	566.00	NB	
Householder Application	445.50	NB	
Checking of Unilateral Undertaking	445.50	NB	
Additional costs - per hour	206.00	NB	
Road Closures			
Legal Fees - Per order	127.00	NB	
Disposals			* VAT rate E, S or NB
Freehold	462.00	*	Legal fees will follow the VAT
Long Leases	588.00	*	treatment of the transaction. The nature of the land transaction will
New Leases			need to be ascertained in the first
Land	682.50	*	instance before the VAT treatment
Other Premises	682.50	*	of the legal fees is confirmed.
Renewal of Leases	420.00	*	
Miscellaneous			
Licences to Occupy	472.50	E or S	
Right of Way Easements and Deeds of Grant	367.50		
Other Licences	472.50		
Public Footpath Diversion Orders	1,680.00	E or S	
GENERAL CHARGES			
Copy Charges			Copying facilities are restricted to
Per single copy	*	S	documents purely in connection
			with Council business
			* Set by print room, costed according to paper costs
Recording of Committee Meetings			
Per copy	10.00	S	
	+p&p		

#### VAT Notes **ELECTORAL REGISTRATION** £ -p Sale of Register The charges shown are set by the (a) Data £20.00 plus NΒ Representation of People £1.50 per Regulations 2001 1,000 entries (b) Printed £10.00 plus NB £5.00 per 1,000 entries **Marked Electoral Register and Other Election Lists** £10.00 plus (a) Data NB £1.00 per 1,000 entries £10.00 plus (b) Printed NB £2.00 per 1,000 entries Sale of List of Overseas Voters £20.00 plus NB (a) Data £1.50 per 100 entries (b) Printed £10.00 plus NB £5.00 per 100 entries NB Copy of a Return or Declaration of Expenses 20p per (or accompanying document-Regulation 10(3) side of

document

Letting of Council Chamber         During office hours per hour       12.55       E       Office hours Monday to Friday 8.00am to 5.00pm         Outside office hours per hour       25.75       E       Friday 5.00pm onwards         CIVIC CENTRE         Letting of Civic Suite         Hourly rate (maximum charge) (minimum hire of 2 hours)       36.00       S         Craddock Room       31.00       S         Walton Room       31.00       S         Chetwynd Room       20.00       S         Refreshments         Tea / Coffee (per person attending)       0.50       S         Sandwiches / Buffet       At cost + £10.00 Admin fee       S         THE SALTINGS MOBILE HOMES SITE         Coming-on fee       1,113.00       E	STONE AREA OFFICE	£ -p	VAT	Notes
Per hour  Outside office hours per hour  CIVIC CENTRE  Letting of Civic Suite  Hourly rate (maximum charge) (minimum hire of 2 hours)  Craddock Room  Walton Room Chetwynd Room  Refreshments  Tea / Coffee (per person attending)  Sandwiches / Buffet  At cost + £10.00 Admin fee  THE SALTINGS MOBILE HOMES SITE	Letting of Council Chamber			
per hour 25.75 E Friday 5.00pm onwards  CIVIC CENTRE  Letting of Civic Suite  Hourly rate (maximum charge) (minimum hire of 2 hours)  Craddock Room 36.00 S Walton Room 31.00 S Chetwynd Room 20.00 S  Refreshments  Tea / Coffee (per person attending) 0.50 S  Sandwiches / Buffet At cost + £10.00 Admin fee  THE SALTINGS MOBILE HOMES SITE	_	12.55	E	· · · · · · · · · · · · · · · · · · ·
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Sandwiches / Buffet  At cost + S £10.00 Admin fee  THE SALTINGS MOBILE HOMES SITE	Refreshments			
£10.00 Admin fee  THE SALTINGS MOBILE HOMES SITE	Tea / Coffee (per person attending)	0.50	S	
	Sandwiches / Buffet	£10.00 Admin	S	
Coming-on fee 1,113.00 E	THE SALTINGS MOBILE HOMES SITE			
	Coming-on fee	1,113.00	Е	
Weekly licence fee Rents on Mobile Home Sites can			_	
Single plot 31.05 E only be increased in accordance  Double plot 40.98 E with any increase in RPI.	• .			•
	Refundable deposit	357.00	E	•
Defundable deposit	verangable dehosit	357.00	_	

#### **VALUE ADDED TAX**

The schedules of fees and charges indicates the V.A.T. status of individual charges. The following sets out an explanation of the V.A.T. liability in respect of the various categories.

Basically there are 4 categories for V.A.T purposes with which the supply of goods and/or services are grouped. As a general rule V.A.T. should be applied at the "Standard rate (S)" – currently 20% [fuel rate (P) – currently 5%] unless the supply falls within one of the other 3 categories, for which no V.A.T. is applied. These categories are shown as (i) to (iii) below:-

(i) Zero Rated (ZR) - No V.A.T. to be applied to the supply of goods or services but a registered trader can reclaim tax on supplies to him which he/she incurs for the purpose of making zero rated supplies.

This is shown in the booklet by the letters "ZR". It can include food, books, sewerage and water services, banknotes, clothing and footwear.

(ii) Exempt (E) - No V.A.T. is to be applied on the supply of goods or services and a registered trader cannot recover any tax paid on supplies to him.

This is shown in the booklet by the letter "E". It includes insurances, banking and rents.

(iii) Non-Business (NB) - There are special rules relating to local authorities in this category in that their statutory and other non-business activities will be outside the scope of the tax and any V.A.T. falling on purchases by them for goods or services for these activities would not be deductible under the normal mechanism. In order to avoid the tax on these purchases burdening the Council Taxpayer special arrangements are made.

This is shown in the booklet by the letters "NB". For public authorities non-business items are those for which they have a statutory monopoly or are enshrined within legislation. In these cases the supplies are outside the scope of V.A.T.

To reiterate, any supplies not falling within categories (i) to (iii) above must be treated as standard-rated. These are shown in the booklet by the letter "S" and are shown <u>inclusive</u> of V.A.T.

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## Agenda Item 4(b)(ii)

Cabinet Date: 3 November 2022

Contact Officer: Stephen Baddeley

**Telephone Number:** 01543 464415

Ward Interest: Nil

Report Track: Cabinet 03/11/2022

Audit & Accounts 16/11/2022

Key Decision: No

**Submission by:** Councillor R M Smith, Resources Portfolio

# Strategic Risk Register

## 1 Purpose of Report

1.1 To set out details of the Council's Strategic Risk Register as at 30 September 2022

## 2 Proposal of Cabinet Member

2.1 That Cabinet approves the draft Strategic Risk Register and considers the progress made in the identification and management of the strategic risks.

# 3 Key Issues and Reasons for Recommendations

All Strategic Risks and associated action plans have been reviewed and the Council's current risk profile is summarised in the table below:-

Risk Status	Number of Risks 1 April 2022	Number of Risks 30 Sept 2022
Red (High)	3	3
Amber (Medium)	5	5
Green (Low)	0	0
TOTAL	8	8

# 4 Relationship to Corporate Business Objectives

4.1 This report supports the Council's Corporate Priorities as follows:-

- (a) Risk management is a systematic process by which key business risks/opportunities are identified, prioritised and controlled so as to contribute towards the achievement of the Council's aims and objectives.
- (b) The strategic risks set out in the Appendices have been categorised against the Council's priorities.

## 5 Report Detail

5.1 The Accounts and Audit Regulations 2015 state that:-

"A relevant body must ensure that it has a sound system of internal control which:-

- (a) facilitates the effective exercise of its functions and the achievement of its aims and objectives;
- (b) ensures that the financial and operational management of the authority is effective; and
- (c) includes effective arrangements for the management of risk."
- 5.2 Risk can be defined as uncertainty of outcome (whether positive opportunity or negative threat). Risk is ever present and some amount of risk-taking is inevitable if the council is to achieve its objectives. The aim of risk management is to ensure that the council makes cost-effective use of a risk process that has a series of well-defined steps to support better decision making through good understanding of risks and their likely impact.

#### Management of Strategic Risks/Opportunities

- 5.3 The Council's approach to risk management (including its risk appetite) is set out in the Risk Management Policy and Strategy (March 2016).
- 5.4 Central to the risk management process is the identification, prioritisation and management of strategic risks/opportunities. Strategic Risks are those that could have a significant impact on the Council's ability to deliver its Corporate Business Plan Objectives.
- 5.5 The risk register has been updated as at 30 September 2022 and a summary is attached as **APPENDIX 1**.
- 5.6 The risk summary illustrates the risks/opportunities using the "traffic light" method i.e.:-

RED risk score 12 and above (action plan required to reduce risk

and/or regular monitoring)

AMBER risk score 5 to 10 (action plan required to reduce risk)
GREEN risk score below 5 (risk tolerable, no action plan required)

### 5.7 As part of this review -

 Risk C1 "The funding available to the Council from central Government resulting from changes to Business Rates, New Homes Bonus etc. will not be known until the autumn at the earliest. This together with increases in inflation and interest rates makes accurate budget planning difficult, resulting in a risk of over commitment of financial resources or inappropriate use of reserves. Has had its risk score increased from 12 (Red) to a 20 (Red) to recognise the risks increasing due to increased costs of fuel and uncertainties over future financial settlements.

## 6 Implications

#### 6.1 Financial

Nil

## 6.2 Legal

Nil

#### 6.3 Human Resources

Nil

#### 6.4 Human Rights Act

Nil

#### 6.5 Data Protection

Nil

#### 6.7 Risk Management

As set out in the report and appendices

#### 6.8 Community Impact Assessment Recommendations

#### Impact on Public Sector Equality Duty:

The Borough Council considers the effect of its actions on all sections of our community and has addressed all of the following Equality Strands in the production of this report, as appropriate:-

Age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex, sexual orientation

# Wider Community Impact:

No wider community impact.

## **7 Previous Consideration**

Nil

# 8 Background Papers

File available in Internal Audit and Risk Section

# Stafford Borough Council Summary of the Strategic Risk Register as at 30 September 2022

# **Summary of Red Risks**

Risk No.	Risk Description	Risk Impact / Consequences	Risk Date	Gross Risk Score	Residual (Net) Risk Score April April 2022	Residual (Net) Risk Score September 2022	Direction of Travel
C1	The funding available to the Council from central Government resulting from changes to Business Rates, New Homes Bonus etc. will not be known until the autumn at the earliest. This together with increases in inflation and interest rates makes accurate budget planning difficult, resulting in a risk of over commitment of financial resources or inappropriate use of reserves.	This could result in the Council being unable to achieve the objectives and priorities of the Council, to provide desired levels of service and have an impact on major redevelopment proposals	May 2020	20 RED	12 RED	20 RED	<b>1</b>
The economy of the Borough is adversely impacted limiting the ability to deliver the Economic Growth Strategy for the Borough  This could potentially lead to business failure or inability to grow; failure to secure investment in infrastructure and major projects; adverse impacts on the rural economy; unemployment; and adverse impacts on town centres and the wider visitor economy		May 2020	15 RED	15 RED	15 RED	$\leftrightarrow$	

Risk No.	Risk Description	Risk Impact / Consequences	Risk Date	Gross Risk Score	Residual (Net) Risk Score April April 2022		Direction of Travel
C5	The Council's key contractors remain sustainable and continue to provide value for money	This could result in additional cost to the Council and may limit the delivery of the services	May 2020	20 RED	15 RED	15 RED	$\leftrightarrow$

# **Summary of Amber Risks**

Risk No.	Risk Description	Risk Impact / Consequences	Risk Date	Gross Risk Score	Residual (Net) Risk Score April April 2022	Residual (Net) Risk Score September 2022	Direction of Travel
C4	Failure to work in partnership to sustain support to vulnerable residents.	Existing service provision may not meet the need because of the increases in the range of vulnerabilities that people are experiencing.	May 2020	12 RED	9 AMBER	9 AMBER	<b>+</b>
C6	Reduced Organisational resilience may lead to reduced resources to support Council's service delivery and transformation in the aftermath of the pandemic	This could result in projects being delayed or not delivered. There is also a risk to employees' health & wellbeing.	May 2020	20 RED	9 AMBER	9 AMBER	$\leftrightarrow$

Risk No.	Risk Description	Risk Impact / Consequences	Risk Date	Gross Risk Score	Residual (Net) Risk Score April April 2022	Residual (Net) Risk Score September 2022	Direction of Travel
C7	Failure to repel or recover from a Cyber-attack including targeted ransomware, malware, and Distributed Denial of Service (DDoS) attacks. The move to home working has increased the vulnerability to malware issues.	This could result in the Council not being able to deliver services	May 2020	20 RED	9 AMBER	9 AMBER	$\leftrightarrow$
38b	Failure to minimise the impact on the environment from the construction and operation of HS2	This could result in a reduction in the air quality, excessive noise/vibration from the construction activities which may have an impact on people's health and wellbeing	2014	15 RED	10 AMBER	10 AMBER	$\leftrightarrow$
40b	Failure to deliver Westbridge Park Open Space transformation	This could affect the Council's ability to deliver its Health and Wellbeing agenda, which may impact on people's health.	2016	20 RED	6 AMBER	6 AMBER	$\leftrightarrow$

## **GREEN RISKS**

There are no current Green Risks

## **DELETED RISKS**

Risk No.	Risk Description	Risk Impact / Consequences	Risk Date

$\downarrow$	Risk has decreased	$\leftrightarrow$	Risk level unchanged	1	Risk has increased

Ref No:	C1
Risk:	The funding available to the Council from central Government resulting from changes to Business Rates, New Homes Bonus etc. will not be known until the autumn at the earliest. This together with increases in inflation and interest rates makes accurate budget planning difficult, resulting in a risk of over commitment of financial resources or inappropriate use of reserves.
Risk Owner:	Head of Finance
Cabinet Member:	Cllr Mike Smith
Overall Progress Summary:	The medium-term financial stability of the Council is dependent upon its ability to set a 2023-24 budget that does not draw upon reserves, and the impact of changes arising from the future funding regime for local government. Details in relation to the implementation of 50% Business Rates Retention and Fair Funding and Business Rates Reset are still awaited.
	The funding available to the Council from central Government resulting from changes to Business Rates, New Homes Bonus etc. will not be known until the autumn at the earliest. This together with increases in inflation and interest rates makes accurate budget planning difficult, resulting in a risk of over commitment of financial resources or inappropriate use of reserves.
	A consultation document in relation to the Future of New Homes Bonus was published in February 2021 (a response from the Council was submitted in advance of the closing date). The Council is awaiting details of the financial Settlement for 2023-24, including New Homes Bonus, to be provided by Central Government, likely in the Autumn. Even under the existing New Homes Bonus rules, there will be a loss to the Council in 2023-24 compared to 2022-23 as a result of a past multi-year award dropping out in 2023-24.
	It is therefore clear that the Government's plans for reviews of Business Rates, New Homes Bonus and Fair Funding have a potentially significant impact on the Budget and Medium-Term Financial Strategy (MTFS); and currently there is little information as to outcomes. This uncertainty creates financial risk for the Council. This could result in savings being delivered, in anticipation of a poor Settlement, that are not required; or conversely, sub-optimal decisions taken in haste to balance the Budget if the Settlement is worse than expected.
	In addition to Government policy, there are risks related to inflation and interest rates, both of which have risen since the last financial plan, with predictions they will be more persistent than previously thought by

	economists. The Council's ability to increase its income in line with rising expenditure is restricted, even if it is willing to do so. Therefore this places a further potential burden on the Budget and MTFS.
	The rapidly rising cost of living will have a direct impact on our residents and businesses. This, in turn, has the potential to place additional burdens on already stretched Council services. It may also lead to reduced income from fees and charges as residents limit their discretionary spending, and non-payment of Council Tax and Business Rates.
	A paper on Good Financial Management was agreed in March, to reinforce budgetary control. A paper on Financial Planning 2022-26 has been discussed informally with Cabinet, designed to start implementing measures required to set a balanced 2023-24 Budget.
Links to Corporate	Objective 4
Business Plan	To be a well-run, financially sustainable, and ambitious organisation, responsive to the needs of our customers and communities and focussed on delivering our objectives
Consequences of Risk:	Unable to provide desired levels of service
	Short term action necessary to deliver savings that require the suspension or termination of services and priorities
	Diminished reserves that enforce risk aversion and failure to invest
Gross Risk Score (Without Controls in Place)	Likelihood: 4 Impact: 5 Total Score: 20 - RED
Key Controls in Place:	Medium term financial plan in place
	Annual Financial Plan and Medium-Term Financial Strategy 2022-25 in place
	The Revenue Budget for 2022-23 was approved and financial planning for 2023-26 has begun
	Working Balances maintained
	Savings plan being undertaken to re-align resources to Corporate Plan
	Corporate Budget Monitoring in place, with approval of the paper on Good Financial Management
	Evaluation of consultations on changes to government funding regimes
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 4 Impact: 5 Total Score 20 - RED

Actions Planned	Timescale/ Person Responsible	Progress/Comments
Update Financial Plan in relation to the deferral of 50% Business Rates Retention and Fair Funding by a year	Head of Finance	Reflected in Financial Plan reported to Cabinet and Council.
		Scenarios developed reflecting potential treatment of growth and levy
		Details awaited of new timescale for implementation
Refresh Medium Term Financial Plan based upon alternative	Head of Finance	Ongoing
scenarios of short /medium- and long-term impact of in relation to external funding sources		Financial planning paper 2022-26 considered internally in June 2022.
		Updated high-level Financial Plan 2023-26 to be drafted for informal Cabinet in September 2022.
		Budget report to be drafted for formal Cabinet on 1 December 2022.
Lobby Ministry of Housing, Communities and Local	Chief Executive /	Ongoing contact with M.P.s, DCN, West
Government (MHCLG) via MP/ District Councils Network (DCN) and Local Government Association (LGA) re financial impact of proposals on SBC	Head of Finance and Leader	Midland Chief Executives, LGA and directly with ministers.
Determine feasibility of extending Business Rates Pool into 2023-24	Head of Finance	Pool Established for 2022-23. Future Pooling is dependent on Government
Liaise with Staffordshire & Stoke-on-Trent Business Rate Pool Members re options to maintain viable pool for 2023-24		proposals in its review of Business Rates.
Include Pool proposals in Financial Plan 2023-26		

Actions Planned	Timescale/ Person Responsible	Progress/Comments
Draft a plan for budget savings to ensure that resources are aligned to the Council's priorities and are operating as efficiently as they can be	Chief Executive / Head of Finance	To be implemented in 2022-23 to form part of 2023-24 Budget Process

Ref No:	C2		
Risk:	The economy of the Borough is adversely impacted limiting the ability to deliver the Economic Growth Strategy for the Borough		
Risk Owner:	Head of Development		
Cabinet Member:	Cllr Beatty		
Overall Progress Summary:	Immediate and longer terms interventions identified and being implemented; minor disruption to major projects and Future High Streets Fund bid updated to reflect impact of Covid-19. Local Plan progression under regular review. Emerging pressures linked to global supply chain issues and costs of goods, services and labour impacting on contracts/delivery.		
Links to Corporate Business Plan	Objectives 1, 2, 3		
Consequences of Risk:	<ul> <li>The Council's ability to deliver the objectives as set out in the Economic Growth Strategy is adversely impacted potentially leading to business failure or inability to grow; failure to secure investment in infrastructure and major projects; adverse impacts on the rural economy; unemployment; and adverse impacts on town centres and the wider visitor economy;</li> </ul>		
	Adverse impact on growth in revenue from Business Rates and Council Tax		
	Failure to maximise the economic benefits associated with HS2 related development		
	Increase in demand on Housing and Revenues services		
Gross Risk Score (Without Controls in Place)	Likelihood: 3 Impact: 5 Total Score: 15 - Red		
Key Controls in Place:	<ul> <li>Project plans and governance arrangements for the Garden Community, Stafford Town Centre Transformation and Stafford Station Gateway projects</li> </ul>		
	SGRIP group well established and key stakeholders are represented and engage fully		
	Visitor Economy Strategy being developed by the Staffordshire Destination Management Partnership hosted by Staffordshire County Council		
	<ul> <li>The Economic Growth and Strategic Projects Team has a dedicated Enterprise Growth Manager working directly with the private sector and dedicated Project Managers to implement the major schemes</li> </ul>		
	Homes England are fully appraised of emerging development schemes that will require additional Government funding to attract private investment and tackle viability issues		

	<ul> <li>The new Local Plan remains ambitious and will act as a portfolio for development; key evidence base studies are being updated to reflect recent economic changes</li> </ul>	
	<ul> <li>Investment Plan to draw down and guide implementation of £4.6m UKSPF allocation prepared and submitted for approval;</li> </ul>	
	<ul> <li>Bidding for external funding e.g. LUF2, and putting in place plans to utilise separate funding allocations to support programmes/projects.</li> </ul>	
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 3 Impact: 5 Total Score: 15 - Red	

Actions Planned	Timescale/Person Responsible	Progress/Comments
Deliver the opportunities for growth through the new	2022-23	The first stage of the new Local Plan
Local Plan process	Strategic Planning and Placemaking	was consulted upon in February and
	Manager	March 2020. An updated timetable
		was published in November 2021 for
		the Local Plan process. Regulation
		18 Preferred Options document due to
		be considered by Cabinet on 6 <sup>th</sup>
		October and if approved will be
		subject of a consultation exercise.
		The results of this will duly inform the
		Reg 19 Draft Plan in 2023.
Continue with major projects as programmed but keep	In accordance with individual project	Scheduled works under review to
timescales under review	plans	identify potential delays. Emerging
	Economic Growth and Strategic	issues with supply chain for
	Projects Manager	construction and costs associated
		with same – being kept under review
		and considered within procurement
		exercises. Internal and external
		stakeholders engaged early to
		minimise delays as programmes
		progress.

Actions Planned	Timescale/Person Responsible	Progress/Comments
Future High Street Fund programme to be delivered	2021-2024	Programme governance in place and
	Economic Growth and Strategic	inception meetings took place April
	Projects Manager	2021. Ongoing programme monitoring
		taking place via the Programme
		Delivery Team and Project Board
Implementation of a discretionary financial support	Until March 2022	The Additional Restrictions Grant
grant scheme (funded by Government) to mitigate the	Economic Growth and Strategic	allocations paid out in full, completed
impacts of Covid 19	Projects Manager	by March 2022.
	Completed	

Ref No:	C4		
Risk:	Failure to work in partnership to sustain support to vulnerable residents		
Risk Owner:	Head of Development/ Interim Head of Corporate Business and Partnerships		
Cabinet Member:	Cllr Pert		
Overall Progress Summary:	<ul> <li>The Community Wellbeing Partnership and other organisations including parish councils and community groups continue to support vulnerable residents in the borough and services commissioned have been sustained.</li> </ul>		
	The council is supporting a local CIC to set up a food distribution HUB that will work in partnership with foodbanks across the borough.		
	Work is underway to look at what local support taking place to support residents with the cost of living increase.		
	<ul> <li>Council webpages continue to be updated and they now encompass a broad range of signposting information for residents under the 'Talk to Us' pages and also information for community groups and parish councils.</li> </ul>		
	<ul> <li>A comprehensive evaluation of activities has been conducted which has informed response activities during the lockdown. Meetings are taking place with partner organisations including parish councils and community groups – who continue to support vulnerable residents in the borough.</li> </ul>		
	The council assumed the role of anchor organisation for the borough until the end of March 2022; vulnerable residents are signposted to local provision, Council webpages have been updated and now encompass a broad range of signposting information for residents under the 'Talk to Us' pages and also information for community groups and parish councils.		
	Webinars have been specifically designed for community groups, parish councillors and elected members based on their feedback received during the evaluation of the Community HUB; these remain available on line to watch again.		
	There is an open invitation to parish councils to ask for support from SBC when they are developing their resources. The Stepping Stones programme supports people in regaining their confidence to exercise at home, increase strength and mobility and independently leave the		

	house to go on a short walk, with encouragement to share and engage with others online and in person. Involvement with parish councils with setting up walks in their local area and published walk guides are being prepared.		
Links to Corporate Business Plan	Objective : 1 and 2		
i idii	To deliver sustainable economic and housing growth to provide income and jobs		
	<ul> <li>To improve the quality of life of local people by providing a safe, clean, attractive place to live and work and encouraging people to be engaged in developing strong communities that promote health and wellbeing.</li> </ul>		
Consequences of Risk:	Potential of core support services being withdrawn, for example, substance misuse services, domestic abuse, mental health, impacting on a person's health and wellbeing and potentially on their housing situation.		
	<ul> <li>Vulnerable people at risk of not receiving help and support therefore increasing issues such as poverty, poor housing conditions, homelessness, rough sleeping, family breakdown, loneliness and isolation, suicide, safeguarding issues relating to child abuse, domestic abuse, exploitation, mental health, drugs and alcohol, self-medicating, anti-social behaviour</li> </ul>		
	Relationships with partners at risk because of failure to deliver services because of financial and resource difficulties therefore affecting community confidence and resilience		
	<ul> <li>Socio- economic impact in terms of job losses, closure of premises and the level of funding available for community groups may impact on reductions in service provision, increases in support needs, tenancies not being sustained, increases in hazards for health</li> </ul>		
Gross Risk Score (Without Controls in Place)	Likelihood: 4 Impact: 3 Total Score: 12 - RED		

Key Controls in Place:	Community Wellbeing Partnership in place that can escalate any issues to Local Strategic Partnership
	Locality Deal Funding allocation in place for a three-year period
	<ul> <li>Commissioned services in place to support with mental health and substance misuse, antisocial behaviour, and domestic abuse.</li> </ul>
	Service level agreements in place with voluntary sector organisations.
	Representation at County, Regional and National level multi-agency partnership meetings in
	respect of Voluntary Sector, Parish Councils, Community Safety, Economic Growth, Housing, DFG's, Rough Sleeping and Homelessness, Anti-social Behaviour, Earned Autonomy, Food Bank Forum, Domestic Abuse;
	<ul> <li>Needs assessments in place for health, community safety, homelessness that identify areas of concern in the Borough to enable the targeting of resources</li> </ul>
	<ul> <li>Multi-agency place based model of support in place in Doxey, Rising Brook and Highfields</li> <li>Multi-agency Vulnerability HUB in place</li> </ul>
	Parish Council Forum in place
	<ul> <li>Continued financial support for businesses in place until March 2022 and ongoing involvement in County-wide redundancy task force</li> </ul>
	<ul> <li>VCSE organisations such as Rising Brook Baptist Church and Stone Community HUB supporting residents with food parcels and prescriptions.</li> </ul>
	<ul> <li>Food schemes and food banks in place, foodbank forum meets on a regular basis</li> <li>Additional support for DFG delivery being put in place.</li> </ul>
	<ul> <li>Proactive work to identify those at risk of eviction, when ban is fully lifted.</li> </ul>
	Additional units of refuge accommodation operational
	Multi-agency strategies in place for Community Safety and Wellbeing, Economic Growth
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 3 Impact: 3 Total Score: 9 - AMBER

Actions Planned	Timescale/Person Responsible	Progress/Comments
Community Wellbeing Partnership in place that	Ongoing	The partnership has
meets on a bimonthly basis	Corporate Partnerships Officer	recently received the
		community safety
		strategic assessment
		refresh that includes a
		number of
		recommendations for
		consideration. Work is
		underway to look at what
		services are required to
		support this utilising the
		Locality Deal Funding
		allocated to the council
		from the Staffordshire
		Commissioner.
		Locality Deal Funding
		from the Staffordshire
		Commissioner extended
		from 12 months to 3 years
		commencing April 2022
		this will provide
		sustainability in terms of
		commissioning.

Actions Planned	Timescale/Person Responsible	Progress/Comments
Multi-agency Vulnerability HUB is in place and meets on a weekly basis.	On-going Community Safety Lead	The HUB receives referrals that relate to a broad range of vulnerabilities that are being experienced by individuals and provides the opportunity for partners to discuss the issues and to identify appropriate support and action.
Service Level Agreements in place that support six voluntary sector organisations and also two additional schemes in place that provide funding to community groups.	On-going Corporate Business Officer	Service Level Agreements monitored on a quarterly basis.  Panels set up and in place for sports grants and the small grants scheme.

Housing Options prepared for increase in demand as a result of backlog of evictions from the pandemic, the cost of living increases impact on housing security and, the impact of Ukrainian refugee resettlement feeds through into the homelessness service.

September 2020 onwards Health and Housing Manager Early options support for households who have been identified as being in rent arrears prior to action being taken. Enhanced training of options officers with partner agencies to ensure they are prepared to deal with the changing caseload (for example repossessions). Additional support for Citizens Advice around housing debt and representation at possession proceedings. Staff undertaking mediation training to ensure greatest chance of keeping people in their properties. The service is looking to use the Homeless Prevention Fund flexibly to respond to the challenges as they arise. With rising emergency accommodation demand, the team are exploring the option of taking on additional temporary accommodation. The corporate work on food distribution hubs and

Actions Planned	Timescale/Person Responsible	Progress/Comments
		Warm Spaces will provide
		some support many
		residents who are being
		impacted adversely by the
		cost of living increases.
		The team are supporting
		Ukrainian refugees who
		are no longer able to stay
		in their current homes,
		they are mediating with
		hosts and family members
		to try and ensure smooth
		move on, rather than crisis
		moves. Where this isn't
		possible the team are
		supporting the families to
		progress through the
		homelessness application
		process if they are unable
		to find their own
		accommodation.

Actions Planned	Timescale/Person Responsible	Progress/Comments
Warmer Homes Stafford (WHS) commissioned	Ongoing	WHS delivery partner and
service to be prepared for increased demand as	Health and Housing Manager	fuel poverty charity Beat
economic impact of the pandemic, combined with		the Cold have
spiralling costs in the energy market for home		successfully secured a
heating and as temperatures decline with the		further contract to March
onset of winter create additional challenges for		2025. They have
vulnerable residents living in cold homes.		increased their staff
		numbers to manage the
		significant upturn in
		enquiries made to the
		service. The Council have
		a project ongoing to
		improve the energy
		efficiency of properties in
		the private rented sector
		with EPCs of F or G, this
		will have a positive impact
		on tenants in these
		properties. The Council
		are also working with
		Housing Plus on delivery
		of the Social Housing
		Decarbonisation Fund
		programme, looking to
		improve the energy
		efficiency of a number of their worst performing
		properties in regards to
		thermal efficiency.
		mermar emolericy.

Ref No:	C5	
Risk:	The Council's key contractors remain sustainable and continue to provide value for money	
Risk Owner:	Head of Operations	
Cabinet Member:	Cllr Smith	
Overall Progress Summary:	Risk is not at the same level with all contractors.	
	We are concentrating on the monitoring and financial support to the Leisure contractor which currently carries the highest risk.	
	<ul> <li>Services being re-introduced following the lifting of Government Covid-19 restrictions/return of work force.</li> </ul>	
	Prioritisation of service reintroduction on "open book" process.	
	The other emergent issue has been the significant increase in energy prices coupled with rising inflation arising from marked increases in the prices of fuel, goods and services.	
	Mitigation of this risk over the past two years has largely sat outside the control of the Council as Covid-19 restrictions has been a national issue and the response depended on the Government's plans for easing lockdown and providing support to businesses. During the periods of lockdown and associated restrictions the Council has worked with its contractors to support them in implementing their recovery plans (in accordance with Cabinet Office Action Note PPN04/20 Procurement Policy Note - Recovery and transition from COVID –19). However, the recent and forecast rises in energy prices, taken together with rising inflation, has emerged as a significant risk, particularly to the Leisure contractor. At the time of writing, the Government had announced plans to provide a level of support to the business community but any detailed proposals to support this sector were awaited.	
Links to Corporate Business Plan	Objective 2:	
	To improve the quality of life of local people by providing a safe, clean, attractive place to live and work and encouraging people to be engaged in developing strong communities that promote health and wellbeing	
	Objective 4:	
	To be a well-run, financially sustainable, and ambitious organisation, responsive to the needs of our customers and communities and focussed on delivering our objectives	

Consequences of Risk:	<ul> <li>Varying degree of risk dependant on contract</li> <li>Potential for an individual contract failure resulting in a defined Council service not being delivered</li> <li>Financial loss</li> <li>Reputational damage locally and nationally</li> </ul>
Gross Risk Scout (Without Controls in Place	Likelihood: 4 Impact: 5 Total Score: 20 - RED
Key Controls in Place:	<ul> <li>Regular engagement with key personnel associated with each contractor</li> <li>Regular discussion at Leadership Team and Cabinet level</li> <li>"Open book" financial monitoring introduced on selected contracts</li> <li>Corporate Budget Monitoring</li> <li>Contract monitoring</li> <li>Sharing of information with other authorities who have same contractors</li> </ul>
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 3 Impact: 5 Total Score: 15 - RED

Actions Planned	Timescale/Person Responsible	Progress/Comments
All contracts being monitored by appropriate Head of Service/Service Manager.	Monthly/Quarterly Contract meetings take place between Council officers and representatives of major contractors Heads of Service Service Managers Contracts and Procurement Manager	Regular virtual meetings with contractors. Contracts exhibiting greatest risk are additionally being monitored by the Council's Contract and Procurement Manager

Actions Planned	Timescale/Person Responsible	Progress/Comments
Assistance with financial management being offered by the Council to individual contractors	On-going open book process with Freedom Leisure Chief Executive Head of Finance Head of Operation Chief Accountant	Management payments being made in advance to assist with cash flow. Additional payments may be made subject to an "Open book" process to assist cashflow. Workshop planned with Leisure contractor to review service delivery in light of external financial pressures.
Information sharing with other Councils and Local Government Association	Responses given when requested to Government Departments and network partners Heads of Service Contracts and Procurement Manager	Contact with other Councils that have contracts with SBC contractors

Ref No:	C6		
Risk:	Reduced Organisational resilience may lead to reduced resources to support Council's service delivery and transformation.		
Risk Owner:	Chief Executive		
Cabinet Member:	Cllr Smith		
Overall Progress Summary:	The majority of services are operating normally. However some services are experiencing capacity issues due to vacancies and problems in recruiting new staff and others have taken on additional duties over the last few months e.g. support for Ukrainian families. The Council currently has a number of interim Heads of Service covering key work areas. This is temporary pending the decision on whether to proceed with shared services. Officer capacity continues to be reviewed and work prioritised. Going forward, the management structure will be reviewed as part of the development of a business case for further sharing of services and a Chief Executive with Cannock Chase Council.		
Links to Corporate Business Plan	Objective 4:  • To be a well-run, financially sustainable and ambitious organisation, responsive to the needs of our customers and communities and focussed on delivering our objectives		
Consequences of Risk:	Service delivery/Projects impacted by delays, reduced quality of delivery or projects not delivered		
	Increased costs due to delays and project inertia		
	Customer expectation not met and satisfaction levels with service delivery reduced		
	<ul> <li>Inability to recruit appropriately qualified individuals in some specialist areas to support organisational delivery</li> </ul>		
	<ul> <li>Increased risk to employees' health, safety and wellbeing due to volume of work and increased pressures</li> </ul>		
	Failure to meet health and safety standards could lead to prosecution.		
	Failure to embed legacy of efficiency gains from pandemic working practices		
Gross Risk Scout (Without Controls in Place	Likelihood: 3 Impact: 5 Total Score: 15- RED		
Key Controls in Place:	Continuing Sickness Absence and Welfare Monitoring by Managers in line with Council Policies		

	<ul> <li>Co-ordinated support and guidance to managers and employees by Human Resources</li> <li>Use of Occupational Health, external Counselling support services and on-line employee assistance programme</li> <li>Regular discussion at Leadership Team &amp; Management meetings.</li> <li>Delivery Plan in place for each of the corporate business objectives.</li> <li>Regular performance reports submitted to scrutiny.</li> </ul>
Residual/Net Risk Score (i.e. with controls in place)	Organisation business flow in place, discussed at Leadership Team.  Likelihood: 3 Impact: 3 Total Score 9- Amber

Timescale/Person Responsible	Progress/Comments
Interim Head of Corporate Business and	Delivery Plans are being monitored
Partnerships	by Leadership Team, Cabinet and the three Scrutiny Committees. In
Ongoing	addition there is an organisation
	business flow in place that is
	discussed at Leadership Team on a regular basis.
Interim Head of HR – on-going	This activity remains a priority. on-
anterior read or rick on going	going absence and well-being
	reporting via Managers/HR
	Services
Chief Executive	Stage 2 of the business case for
	shared services will consider
	capacity and resilience of
Interim Head of Corporate Business and	management structures for the
Partnerships	future. Proposals will be developed for consideration by Cabinet and
November 2022	Council.
	Interim Head of Corporate Business and Partnerships  Ongoing  Interim Head of HR – on-going  Chief Executive Deputy Chief Executive Head of Human Resources/ Interim Head of Corporate Business and Partnerships

Ref No:	C7		
Risk:	Failure to repel or recover from cyber-attack including targeted ransomware, malware and Distributed Denial of Service attacks		
Risk Owner:	Head of Technology		
Cabinet Member:	Cllr Smith		
Overall Progress Summary:	Work has been completed and actions are in progress. However, the environment means that new risks and challenges are always developing, and attacks are becoming more sophisticated.  The Technology Infrastructure Team has achieved Cyber Essentials Plus. About Cyber Essentials - NCSC.GOV.UK		
Links to Corporate Business Plan	Objective 4:		
	<ul> <li>To be a well-run, financially sustainable and ambitious organisation, responsive to the needs of our customers and communities and focussed on delivering our objectives</li> </ul>		
Consequences of Risk:	Data, Systems and Applications inaccessible		
	Inability to deliver Council services		
	Cybercrime/ Fraud/ Ransom demands/ Financial harm		
	Reputational damage locally and nationally		
	Data Loss and breach of Data Protection Act (DPA)		
	Financial Loss		
Gross Risk Scout (Without Controls in Place	Likelihood: 4 Impact: 5 Total Score: 20 - RED		
Key Controls in Place:	<ul> <li>Information Risk Management Regime – Assess the risks to our information assets, effective governance structure, Leadership Team engagement with cyber risk, produce supporting information management policies.</li> </ul>		
	Secure configuration – Corporate policies and processes to develop secure baseline builds		
	<ul> <li>Network Security – Protection and secured perimeter of external security threats and untrusted networks</li> </ul>		
	<ul> <li>Managing user privileges – All users of ICT systems provided with privileges suitable for their role</li> </ul>		

	<ul> <li>User education and awareness – Security policies that describe acceptable and secure use of ICT assets</li> <li>Incident management – Incident response and disaster recovery capabilities that address the full range of incidents that can occur</li> </ul>	
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 3 Impact: 3 Total Score 9 - AMBER	

Actions Planned	Timescale/Person Responsible	Progress/Comments
Cyber Security Group being created	June 2022 Head of Technology	
Information Risk Management- Continuous review and work on our information risk management regime	Ongoing/ Head of Technology	Policies under review.
Monitoring – External and Internal checks. Threat and vulnerability assessment and remediation including Annual IT Health Check by CLAS approved consultant with remedial work carried out	Ongoing/ Head of Technology	Annual Health check completed in November 2021. Follow-up check is planned for November 2022.
Application Security Assessment and Remediation action taken	Annually Head of Technology	The health check will produce an action plan to feed into this.
Limit the access to critical systems and data by non-corporate devices.	Head of Technology	Almost all remote connections to the network are now via corporate laptops.
Exploring options to improve security for sharing information with external partners	Ongoing Head of Technology	Further use of Teams to provide secure access to data for our partners.
The move to home working has increased the vulnerability to malware issues. The use of cloud technology has reduced the likelihood due to the data being segregated across systems and devices.	On-going Head of Technology	Email mailboxes are now held in the cloud. Data files will also be moved during 2022/23
Laptops and servers will use Protective Domain Name Service.	Dec 22 Systems Manager	Complete - for internal laptops In progress - for remote

Ref No:	38b	
Risk:	Failure to minimise the impact on the environment from the construction and operation of HS2	
Risk Owner:	Head of Operations and Head of Development	
Cabinet Member:	Cllr Winnington and Cllr Beatty	
Overall Progress Summary:	Information obtained by officer's participation in HS2 working groups to address noise, environmental, air quality and planning elements of the route alignment, during construction and subsequent operation, has assisted them in providing an input into the Council's petitioning document. Continued liaison between the Council's Development Manager and Regulatory Services Manager has enabled better shared understanding of the issues/risks; and the use of appropriate mechanisms to try and address the areas of concern.	
	The hybrid bill has received Royal Assent	
	Officers are now working closely with HS2 on the processing of relevant planning proposals and the mechanism associated with section 61 notices under the Control of Pollution Act 1974 which require contractors to state mitigation measures for adverse effects of the construction phase.	
	Section 61 notices have been received by Officers and reviewed, negotiated and subsequently approved.	
Links to Corporate Business Plan	Objective 2:	
Fian	To improve the quality of life of local people by providing a safe, clean, attractive place to live and work and encouraging people to be engaged in developing strong communities that promote health and wellbeing	
Consequences of Risk:	A reduction in the air quality from the construction activities. This could arise directly from the construction sites and indirectly from changes in the volume, composition, and location of traffic on the highway network.	
	<ul> <li>Excessive levels of Noise and vibration from construction and operation activities could lead to a significant effect on the residential amenity to domestic premises close to the proposed line.</li> </ul>	
	The negative effects associated with the off-site disposal to landfill of solid waste that will be generated by the construction and operation of the proposed scheme.	
	The adverse effect of contaminant mobilisation.	

Gross Risk Scout (Without Controls in Place	Likelihood: 3 Impact: 5 Total Score: 15 - RED		
Key Controls in Place:	<ul> <li>Lead officers across Operations and Development nominated</li> <li>Close working relationship with Staffordshire County Council and other District Council's in Staffordshire on the route</li> </ul>		
	Partnership in forums and working groups to maintain influence with major construction leads		
Residual/Net Risk Score (i.e. with controls in place)	Likelihood: 2 Impact: 5 Total Score 10 - AMBER		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Continued participation in HS2a Environmental Health Sub- Group covering Noise, Air Quality and land contamination implications	Attendance at Quarterly meetings Regulatory Services Manager	Have attended and participated in all scheduled meetings
As we receive Section 61 Notices the Council has provided a response and approval	Section 61 notices are received on an on-going basis Regulatory Services Manager Head of Development	All section 61 notices received have been reviewed and approved following negotiation with the applicant.  Significant increase in submission of such Notices anticipated in Qs 3 & 4.

Ref No:	40b		
Risk:	Failure to deliver Westbridge Park Open Space transformation		
Risk Owner:	Head of Development		
Cabinet Member:	Cllr Trowbridge		
Overall Progress Summary:	Tilling Drive development mainly complete though certain outstanding reinstatement works to be carried out. Engagement with contractor taking place Works on compensatory sporting provision are complete and balance of sale receipt now received and forms part of Stone Leisure budget.  Conversations are ongoing with Alleynes School.		
Links to Corporate Business Plan	Objective 2:		
	<ul> <li>To improve the quality of life of local people by providing a safe, clean, attractive place to live and work and encouraging people to be engaged in developing strong communities that promote health and wellbeing.</li> </ul>		
Consequences of Risk:	Reputational damage		
	Impact on delivery of Health and Wellbeing agenda.		
	Unable to deliver corporate plan objectives		
Gross Risk Scout (Without Controls in Place	Likelihood: 4 Impact: 3 Total Score: 12 - RED		
Key Controls in Place:	Programme Board in operation which manages financial and legal controls		
	Project Plan in place and continually monitored and reviewed.		
	Professional experts brought in as required (Consultants)		
	<ul> <li>A detailed consultation exercise has been completed on the future play and leisure needs for Stone and a Masterplan for Westbridge Park developed.</li> </ul>		
	<ul> <li>Cabinet approved the revised Stone Leisure Strategy in October 2021 with work on the detailed designs now to commence.</li> </ul>		
	<ul> <li>Tender exercises undertaken for both the main works and wheeled sports elements, Preferred bidders identified and engagement taking place with both parties in respect of outstanding pre works matters, design, planning etc.</li> </ul>		

## STAFFORD BOROUGH COUNCIL - STRATEGIC RISK REGISTER AS AT 30 SEPTEMBER 2022

Residual/Net Risk Score (i.e. with	Likelihood: 2 Impact: 3	Total Score: 6 - AMBER
controls in place)		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Following development of the Masterplan for Westbridge Park detailed designs and a funding strategy to be developed for Phase 2 of the Stone Leisure Strategy.	Q4 2020-21 to Q3 2022-23 Head of Development/Leisure Projects Manager	Tender process for main works and wheeled sports element undertaken and preferred bidders identified. Engagement taking place between SBC and respective bidders to address outstanding matters prior to entering into contract.
Discussions to be had with Alleynes school about support available following their failed bid for Department of Education funding to decommission the swimming pool and alternative use for the space.	Q1-2 / Head of Development & Chief Executive	The Council and the School are in discussion concerning the future use of the former pool building and other facilities.

## Agenda Item 4(c)(i)

Cabinet Date: 3 November 2022

Contact Officer: Tracy Redpath

**Telephone Number:** 01785 619195

Ward Interest: None

Report Track: Cabinet 03/11/2022

Council 22/11/2022

Key Decision: No

**Submission by:** Councillor J Price Climate Change Portfolio

# Climate Change and Green Recovery - Annual Update

## 1 Purpose of Report

1.1 To provide an update on the activities that have been undertaken by the Council in relation to climate change and green recovery.

# 2 Proposal of Cabinet Member

2.1 That the progress is noted and that the report is submitted to council in November as the annual update on climate change and green recovery.

# 3 Key Issues and Reasons for Recommendations

3.1 It was agreed that a progress report be submitted to full council to outline the activities that have taken place to deliver against the council's climate change objectives. The full report is contained in section 5 and it details the work that has been undertaken by officers for each of the climate change and green recover objectives.

# 4 Relationship to Corporate Business Objectives

4.1 Climate change and green recovery are cross-cutting issues that contribute and support the over-arching vision and business objectives contained in the Corporate Business Plan.

## 5 Report Detail

- 5.1 The council has recognised that it has an important role in responding to the threat of climate change and in response to this formulated a Climate Change and Green Recovery Strategy that was approved in 2020. The strategy outlined what the commitments would be over the next 20 years with a focus upon:
  - Reducing emissions from our own activities
  - Working in partnership
  - · Mitigating and adapt to climate change
  - Continuing to implement our green recovery objectives.
- 5.2 A considerable amount of progress has been made over the 12-month period in relation to the delivery of our climate change objectives and the following paragraphs contain a thematic summary of this progress.
- 5.3 Climate Change Commitment: The Leader of the Council reaffirmed his commitment to climate change earlier in the year and implemented a new cabinet position with the sole responsibility for climate change. The cabinet member for climate change has overall responsibility for the delivery of the council's Climate Change and Green Recovery Strategy and for working across the cabinet portfolios to ensure that climate change is integrated into all council activities.
- 5.4 **Reducing emissions from our own activities:** Members will recall that a carbon audit was commissioned last year to audit the carbon balance of our council activities. This audit is currently being refreshed and the figures from last year, along with this years, will be utilised to determine the target reductions that need to be achieved. In addition to this work:
  - Feasibility studies have been commissioned to explore the viability of installing renewable energy infrastructure on council owned assets.
  - LED lighting and movement sensors a five-year programme of works has commenced to replace the existing lighting at the Waterfront Car Park.
  - Green energy the council has made arrangements to switch to a UK Renewable energy tariff and will run on electricity backed by renewable generation
  - Contracted services colleagues continue to work with both Freedom Leisure and Veolia to explore carbon reduction strategies
  - Electrical Vehicle Charging: The council has installed a further 12 electrical vehicle charging points this year and will be working to produce a local strategy that will feed into the overall climate change strategy.
- 5.5 **Working in Partnership:** This is quite a broad area of work for the council as it recognises that we cannot achieve carbon reductions on our own, it is everyone's responsibility to do whatever they can to protect our planet. The

broad areas of work under this objective relate to: the Staffordshire Sustainability Board; Local Area Energy Planning and also the activities of the community panel. The next few paragraphs will provide a summary of the progress made.

- 5.6 The council is now a member of the Staffordshire Sustainability Board set up in the latter part of 2021. The Board comprises of representatives from each council within Staffordshire with a sustainability / climate change portfolio and includes support from council officers, directors and additional council staff as and when required. The Stafford Borough representatives are Cllr Price and Tracy Redpath. The purpose of the board is to facilitate discussion and updates on relevant environmental sustainability issues and to debate matters affecting multiple authorities and decide outcomes and objectives for collective projects. There are a number of initiatives that have been implemented since April which are:
  - Nature Recovery Declaration has been developed and agreed by cabinet and work is underway to incorporate all of the elements into the relevant council policies and plans
  - Vision and Base Pledge has been developed and agreed by cabinet.
     The base pledge contains ten broad principles of how the council can work collaboratively to achieve its climate change objectives.
  - Carbon Literacy Training is currently being commissioned and this will be rolled out to elected members and staff.
  - The Board are also working collectively on Active Travel;
     Biodiversity/Nature Recovery; Taxi Licensing; Behavioural Change.
- 5.7 Local Area Energy Planning: Over the past eight months the council has been involved in a multi-agency project and a partnership of Stafford, Cannock and Lichfield being carried out by Innovate UK and led by Burro Happold supported by Engie and Se2. It is looking at how areas can reach carbon neutral by preparing a robust feasibility study that can be used as an evidence base, open opportunities for funding projects and feed into the national picture for central government. It consists of a whole system approach that will look at energy systems and energy flow that will determine which pathways and solutions are the best fit for our local area and which areas we need to prioritise. A draft feasibility study has now been produced and will be available once it has been finalised and agreed by cabinet.
- 5.8 Community Panel: A community panel was set up earlier in the year and now consists of 15 members who are passionate about climate change and green recovery. The panel meets on a bi-monthly basis and is co-chaired by two members of the panel. As well as being active on a number of other community groups, members of the panel are working tirelessly over the past few months and are currently formulating and implementing projects relating to:

- Plastic and Waste Reduction
- Food and Farming
- Biodiversity and Wellbeing
- Raising Awareness

All of the projects are being designed in a way so that they can be easily replicated across communities in the borough.

- Climate Change Mitigation and Adaptation: A considerable amount of work has been undertaken in relation to climate change mitigation and adaptation. A risk-based assessment of the vulnerabilities to weather and the climate was undertaken which informed the formulation of a Stafford Borough Climate Change Adaptation Strategy. The strategy has been designed using best practice guidance from Sustainability West Midlands who are leading the way on adaptation work across the region. The strategy has been subject to a full public consultation and was approved by cabinet in September but is currently subject to call-in procedures.
- 5.10 **Green Recovery:** One of the main areas of success under this objective has been the success of the funding application for £4.1 million to develop the Stafford Brookes Project in partnership with Staffordshire Wildlife Trust, the Environment Agency and National Highways. In addition to this a new Local Nature Reserve was declared by the council earlier in the year and as part of that up to 750 trees have been planted on it by council staff and volunteers including members of the community panel. A further 250 trees have also been planted at Westbridge in Stone. Work has also progressed in relation to the preparation of the Preferred Options Stage of the new Local Plan and also in the development of a countywide Local Nature Recovery Strategy that will lead to Biodiversity Net Gail requirements as part of the Environment Act 2022.
- 5.11 Cost of Living Crisis: The impact of the rise in the cost of living is already being seen as disposable income is tightening to an extent that families are already having to take difficult decisions to either heat their home or feed their families. This situation will be challenging for the majority, but in particular, those households who are particularly vulnerable. The council has been allocated a limited amount of funding from the Department for Business, Energy and Industrial Strategy (BEIS) to proactively target private rented accommodation to improve energy efficiency and/or reduce/remove fuel poverty, through measures installed and advice provided. The feasibility study that will be produced as part of the Local Area Energy Planning Project will look at what opportunities are available to improve the fabric of existing housing and also what renewable energy source are most suitable for that area.

- 5.12 **Benchmarking:** During the 12-month period the council has participated in the West Midlands self-assessment sustainability benchmarking exercise. The benchmark comprises of nine main themes:
  - Carbon reduction
  - Resource efficiency
  - Clean and active travel
  - Clean air and water
  - Natural Environment
  - Sustainable growth
  - Social equity and health
  - Sustainable energy use
  - Adapting to climate change

21 local authorities out of 32 responded to the request and Stafford Borough was ranked 9 overall indicating improvements made in social equity and health; sustainable energy use; resource efficiency; carbon reduction; leadership and governance and adapting to climate change. This exercise has just been undertaken once again and we are anticipating the results very soon.

### 6 Implications

#### 6.1 Financial

The full financial implications associated with the council being able to achieve its climate change objectives are unknown. It is anticipated that the feasibility studies that have been commissioned will be able to provide a substantial enough evidence base to determine the level of financial contribution required for those projects. It is also worth noting that the authority does not have a high value of unallocated capital funding with which to finance the actions required arising from the review so it is likely any actions required will require alternative methods of finance.

## 6.2 Legal

None

#### 6.3 Human Resources

None

### 6.4 Human Rights Act

None

#### 6.5 Data Protection

## 6.7 Risk Management

# 6.8 Community Impact Assessment Recommendations

## Impact on Public Sector Equality Duty:

There are no known impacts.

## **Wider Community Impact:**

Wider community impact will be addressed through the individual project plans that will be developed.

## 7 Previous Consideration

None

# 8 Background Papers

Corporate Business and Partnerships

# SBC Climate Change and Green Recovery Delivery Plan 2022 onwards

Ref	We will:	Performance Indicators (Reported to Scrutiny)	Annual Target	Outcome	Resources Budgets/ Sources of funding
1	Reduce emissions from our own activities  (Strategic Lead: Interim Head of Corporate Business and Partnerships)	% reduction in emissions	To be set	To continue to reduce our carbon emissions, enabling us to reach carbon neutrality by 2040 at the latest	Staff time £8,500 feasibility studies
Ref	Actions	Milestone	Timescale	Owner	Working with
1.1	Audit the carbon balance of our council activities for 2022/23	Carbon Audit completed and target reduction set	May - December 2022	Corporate Business	All service areas
1.2	Continue with the work in relation to Organisational Development and Hybrid working	Hybrid working model formalised and implemented	March 2023	Organisational Development Group	All service areas
1.3	Embed climate change objectives into council and partnership policies and plans.	Review Procurement Regulation and include guidance on sustainable procurement	March 2023	Governance Law and Administration	All service areas
1.4	Explore the feasibility to extend the solar array and install battery storage at Riverway Depot, Waterfront car park and other council owned car parks and land	Options appraisals secured for the installation of solar arrays on council owned car parks and land	December 2022	Operations	Corporate Assets
		Options appraisal secured for the installation of battery storage on council owned car parks and land	December 2022	Operations	Corporate Assets
1.5	Install LED lighting and movement sensors to Waterfront car park	A five-year programme of replacement in place. As and when the existing lights fail – one full floor each year – assuming sufficient % lighting failures.	To commence in 2022, with the entire site completed by May 2025	Corporate Assets	Appointed contractor

1.6	Passive Infrared Sensors and LED lighting to continue to be installed in office and circulation areas	Infrared Sensors and LED lighting installed in Block A of the Civic Centre	October 2022	Corporate Assets	Electrical team
1.7	Explore the potential to install renewable energy infrastructure on rooftops of council owned buildings. To include solar panels and battery storage.	Engineering surveys to take place on suitability – completed for detailed appraisal.	March 2023	Corporate Assets	Engineer/solar specialist
1.8	Investigate the feasibility of moving to a zero carbon utility tariff	Details on charges and tariff received from CCS for financial calculation and appraisal. Increased cost implication will need approval.	November 2022	Corporate Assets	Crown commercial
1.9	Work with Freedom Leisure to explore the feasibility of further reducing carbon emissions at Freedom Leisure managed buildings and facilities.	Annual audits undertaken on all Leisure Centres operated by Freedom Leisure to identify and plan for correction of inefficient technologies, building equipment, systems and practices to optimize energy and resource efficiency.	March - September 2022	Freedom Leisure	Corporate Business, Freedom Leisure Operations
		Environmental Sustainability Teams set up at each Freedom Leisure site who will support the sharing of information, monitoring of activities and reporting improvements.	March - June 2022	Freedom Leisure	
		Environmental Awareness training undertaken for Freedom Leisure staff to ensure they are aware of the impact of their actions and decisions on the	Management 100% by July 2022 All staff	Freedom Leisure	

		environmental footprint of the organisation.	85% by December 2022		
		Environmental Sustainability Performance Site Plans undertaken (aligned with findings of audits and Councils targets)	October 2022	Freedom Leisure	
1.10	Work with Freedom Leisure to explore the feasibility of further reducing carbon emissions at Freedom Leisure managed buildings and facilities.	Meaningful and verifiable measuring and reporting of energy use, waste and resource management, water use and carbon emissions at facility level implemented.	June - September 2022	Freedom Leisure	Corporate Business, Freedom Leisure Operations
		Waste audits completed and practices identified to minimise waste generation and increase recycling.	October 2022 - March 2023	Freedom Leisure	
		Environmental Sustainability Performance Scorecards implemented per site.	October 2022 - March 2023		
1.11	Work with Veolia to explore future carbon reduction strategies that can be included in the waste contract when it is due for retender in 2028	Incorporate the contents of Veolia's Carbon Reduction Plan into future carbon reduction plans produced by the Council	March 2023	Operations	Veolia
1.12	Explore options for reducing emissions from staff and member travel. To include the feasibility of electric pool bikes and electric vehicles for lease car scheme.	To be developed		HR	
1.13	Increase the rate of carbon sequestration across Stafford Borough through tree planting schemes at Fairway Local Nature	Work in partnership with BIFOR to devise a Tree Planting Strategy which will see an increase in carbon	December 2022	Operations	Strategic Planning and Placemaking, Corporate Business

	Reserve and Westbridge Park and implementing garden top bus shelters.	sequestration whilst enhancing biodiversity			
1.14	Investigate the opportunity for council owned land to be utilised for carbon offsetting	Explore the potential for tree planting on council owned landfill sites	March 2023	Operations; Development; Law and Admin	Corporate Business
		Explore the potential for tree planting on small parcels of council owned land	March 2023		
1.15	Work with business to promote more sustainable practices to improve their carbon footprint	Work in partnership with Staffordshire Chamber of Commerce to help local businesses increase their sustainability	March 2023	Development	Corporate Business, Staffordshire Chamber of Commerce, Town Centre Partnership
1.16	Work towards eliminating the use of peat compost in the landscaping activities of the council	Perform a trial looking at how the use of peat-free compost impacts the growth of flowers in council owned spaces	December 2022	Operations	

Ref	We will:	Performance Indicators (Reported to Scrutiny)	Annual Target	Outcome	Resources Budgets/ Sources of funding
2	Work in partnership to raise awareness of and identify opportunities to implement sustainable low carbon initiatives and promote community action on reducing emissions  (Strategic Lead: Interim Head of Corporate Business and Partnerships)	Narrative updates reported to Resources Scrutiny on a quarterly basis	Not applicable	All stakeholders aware of how they can reduce carbon emissions from their own activities Community involved and participating in the development of initiatives and schemes Vulnerable residents supported	Staff time
Ref	Actions	Milestone	Timescale	Owner	Working with
2.1	Work in partnership to determine best practice and increase awareness of climate change in our council, communities, businesses, and contractors	Participation in Staffordshire Sustainability Board and countywide officer groups.	On-going	Corporate Business	Corporate Business and Partnerships working with Centre for Alternative Technology, Keele University, residents, Staffordshire Climate Change Working Group. Communications, Climate Change and Green Recovery Group
		Countywide nature recovery declaration developed and agreed	March - April 2022	Corporate Business and Development	, - 1

		Nature recovery declaration incorporated into relevant council policies and plans.	May - March 2023	Corporate Business	
		Countywide vision and base pledge developed and agreed.	January - June 2022	Corporate Business	
		Vision and base pledge actions incorporated into relevant council policies and plans.	July - March 2023	Corporate Business	
		Roll out carbon literacy training to elected members and staff	Ongoing	Corporate Business	All service areas; elected members;
		Investigate the feasibility of local area energy planning for Stafford Borough	Ongoing	Corporate Business	Burro Happold; SE2; Midland Energy HUB; Energy Systems Catapult; Lichfield District Council; Cannock Chase District Council
2.2	To encourage local communities to transition to a low carbon lifestyle.	Develop information packs that promote and raise awareness of carbon neutral/energy efficient schemes, how to reduce single use plastics and live more sustainably and healthy	March 2023	Corporate Business	Elected members; Community groups Climate Change Panel Communications
		Develop community campaigns that promote environmental sustainability and encourage carbon reduction	March 2023	Corporate Business	Communications Elected members; Community groups Climate Change Panel
2.3	Continue work to support residents who are in financial difficulty and are vulnerable with energy efficiency measures	Secure funding to enable the delivery of Annual contract targets for volume of households supported to improve energy efficiency and/or reduce/remove	March 2023	Health and Housing	Specialist energy agent, Staffordshire County Council, Community

		fuel poverty, through measures installed and advice provided.			Wellbeing Partnership
2.4	Work in partnership with the county council, local businesses, and the community to increase the provision of electric vehicle charging points across the Borough	Continue to work in partnership with the County Council to produce a masterplan which will inform the deployment of electric vehicle infrastructure in the Borough that included provision in rural areas	Ongoing	Corporate Business and Operations	Staffordshire County Council, Corporate Business, Strategic Planning and Placemaking Car Parking Manager, Economic Development, Environmental Health
		Continue to install electric vehicle charging points on council owned car parks	Ongoing	Corporate Business and Operations	Staffordshire County Council, Corporate Business, Strategic Planning & Placemaking Car Parking Manager, Economic Development, Environmental Health

Ref	We will:	Performance Indicators (Reported to Scrutiny)	Target	Outcome	Resources Budgets/ Sources of funding - Cost Centre Staff time
3	Refresh the Climate Change Adaptation Strategy (Strategic Lead: Interim Head of Corporate Business and Partnerships)	Narrative updates reported to Resources Scrutiny on a quarterly basis	Not applicable	1. Integration of climate change principles into the procurement process to timescale 2. Identification of relevant campaigns to timescale 3. Progress of Adaptation Strategy 4. Deployment of climate change adaptation measures 5. Publication of Adaptation Strategy	Staff time
Ref	Actions	Milestones	Timescales	Owner	Working with
3.1	Implement and monitor the Climate Change Adaptation Action Plan	Integrate the findings of the Climate Change Committee's Independent Assessment of UK Climate Risk report and embed measures to increase the delivery of nature-based solutions to climate adaptation into the Council's Climate Change Adaptation Plan	April 2022	Corporate Business	Corporate Business and Partnerships Staffordshire County Council Businesses Community groups Voluntary Sector Communications Operations
		Draft Adaptation Strategy to be agreed for public consultation	April 2022	Corporate Business	

		Draft Climate Change Adaptation Strategy to be agreed and implemented.	July 2022 Currently subject to call in procedures	Corporate Business	
3.2	Work with council services and partners to ensure vulnerabilities and opportunities not yet addressed are featured in strategies and action plans	Embed individual adaptation measures for each service area into relevant policies and plans	July 2022 - March 2023	Corporate Business	
3.3	Update the risk-based assessment of vulnerabilities to weather and climate - now and in the future.	Revise the risk-based assessment of vulnerabilities to weather and climate on annual basis	September 2022	Corporate Business	
3.4	Increase public awareness relating to the importance of Climate Change Adaptation	Run a communications campaign on the council's website and social media focusing on climate adaptation	July - December 2022	Corporate Business	Communications
3.5	Monitor the progress being made against the targets outlined in the Climate Change Adaptation Plan	Quarterly reports to cabinet and relevant scrutiny committee	Ongoing	Corporate business	Corporate Business Communications Law and Administration Elected members

Ref	We will:	Performance Indicators (Reported to Scrutiny)	Target Frequency of Reporting	Outcome	Resources Budgets/ Sources of funding
4	Follow the Lawton Principles of delivering more, bigger, better and connected habitats  (Strategic Leads: Head of Development and Head of Operations)		Quarterly narrative update	1. Enhance existing habitats throughout the Borough. 2. Seek opportunities to create new habitats. 3. Ensure connectivity through a network of high-quality connected habitats throughout the Borough. 4. Well managed Blue and Green infrastructure	Local Plan budget
Ref	Actions	Milestones	Timescales	Owner	Working with
4.1	Developing delivery of Biodiversity Net Gain to support Local Nature Recovery Strategy.	Progress a local approach based on detailed government guidance when available	July 2022	Strategic Planning and Placemaking	Ecology and Landscape Officer, Principal Planning Officer, Strategic Planning and Placemaking working with Wildlife Trust and Environment Agency, Freedom Leisure, Sport England, Allotment Associations, Operations Community Groups

4.2	Investigate green network enhancements in Stafford and Stone	Stafford Brook project bid – if successful progress with governance and project management arrangements	July 2022	Strategic Planning and Placemaking	Ecology and Landscape Officer, Principal Planning Officer, Strategic Planning and Placemaking working with Wildlife Trust and Environment Agency, Freedom Leisure, Sport England, Allotment Associations, Operations Community Groups
4.3	Integrate climate change policies within New Local Plan	Integrate climate change policies into the Preferred Options document	June - July 2022	Strategic Planning and Placemaking	Ecology and Landscape Officer, Principal Planning Officer, Strategic Planning and Placemaking working with Wildlife Trust and Environment Agency, Freedom Leisure, Sport England, Allotment Associations, Operations Community Groups
4.4	Continue to deliver Cannock Chase SAC projects	New memorandum of understanding and developer contribution approach implemented	April 2022	Strategic Planning and Placemaking	Ecology and Landscape Officer, Principal Planning Officer, Strategic Planning and Placemaking

				working with Wildlife Trust and Environment Agency, Freedom Leisure, Sport England, Allotment Associations, Operations Community Groups
4.5	Work in partnership to improve air quality for the Borough and Southern Staffordshire SAC's	Assess air quality/nitrogen dioxide and monitor and review the quality to determine whether national air quality objectives are being met	Strategic Planning and Placemaking, Operations	Ecology and Landscape Officer, Principal Planning Officer, Strategic Planning and Placemaking working with Wildlife Trust and Environment Agency, Freedom Leisure, Sport England, Allotment Associations, Operations Community Groups

## Agenda Item 4(d)(i)

Cabinet Date: 3 November 2022

Contact Officer: Chris Butcher

**Telephone Number:** 01785 619583

Ward Interest: Nil

Report Track: Cabinet 03/11/2022 (Only)

Key Decision: No

**Submission by:** Councillor J M Pert, Community Portfolio

# Minimum Energy Efficiency Standards (MEES) in the Private Rented Sector - Penalty Charges

## 1 Purpose of Report

1.1 To advise on and request adoption of a proposed scheme of penalty charges to support enforcement activity around minimum energy efficiency standards in the private rented sector by the Council's Health and Housing Team.

# 2 Proposal of Cabinet Member

2.1 To adopt the scheme of penalty charges relating to domestic minimum energy efficiency in the private rented sector.

# 3 Key Issues and Reasons for Recommendations

- 3.1 The Energy Efficiency (Private Rented Property) (England and Wales)
  Regulations 2015 requires that landlords of privately rented properties ensure that properties they let are of reasonable energy efficiency standards.
- 3.2 The Council's Health and Housing Team is targeting the worst performing domestic properties in terms of energy efficiency in the Borough. We will do this by encouraging the installation of improvement measures and by supporting landlords and tenants with the provision of information and advice on the required standards and support to access funding for improvement measures where available.
- 3.3 Where necessary, we will take enforcement action against landlords who do not take action themselves.

- 3.4 The law allows for Councils to issue financial penalties to landlords who have failed in their legal duties. Councils are free to set their own penalty charge schemes.
- 3.5 The recommended scheme of financial penalties follows a previously agreed template.

## 4 Relationship to Corporate Business Objectives

4.1 Work to improve the energy efficiency of domestic properties contributes to Corporate Business Objective 2 "To improve the quality of life of local people by providing a safe, clean and attractive place to live and work and encouraging people to be engaged in developing resilient communities that promote health and wellbeing".

## 5 Report Detail

- 5.1 The landlords of privately rented domestic properties are required to obtain an Energy Performance Certificate and provide a copy to their tenants. EPCs set out the broad efficiency of the property taking into account the type of heating, wall and roof construction, known insulation and energy efficient lighting. It derives a value displayed as a designated letter within the range A-G, with A rated properties being the most efficient.
- 5.2 The Energy Efficiency (Private Rented Property) (England and Wales) Regulations 2015 sets minimum efficiency standards for privately rented properties which means that landlords must not let out properties with EPCs of "F" of "G", unless they hold an exemption that is recorded on a national database. These are known as Minimum Energy Efficiency Standards or "MEES" requirements.
- 5.3 The Health and Housing Team has obtained the list of "F and G" rated properties that suggests there are around between 400 500 such privately rented properties in the Borough.
- 5.4 The initial work will involve reviewing and filtering the list of properties accepting that some will have changed tenure or ownership. A scheme of targeted engagement will then roll out to the remaining properties following up where necessary with further letters and site visits.
- 5.5 It is anticipated that much of the engagement work will result in action without need for sanction.
- 5.6 Advice, information and support will be simultaneously offered to affected tenants, who will be directed to the Council's energy advice service, Warmer Homes Stafford.

- 5.7 The law allows local authorities to impose financial penalties on landlords who let out properties that are rated as F or G. Whilst this is far from the starting point for proactive investigation and enforcement of the MEES requirements, it is important that officers are able to utilise all available powers as needed. This work targets the worst performing properties for energy efficiency and it is considered important to take action on behalf of tenants who would otherwise be subject to unreasonable additional pressures to home heating costs and the negative health effects of living in a cold home.
- On 5 August 2021 Cabinet agreed a template for determining the value of penalty charges for Housing Standards related legislation where there is no other statutory scheme in place. Officers have reviewed MEES Penalty charge schemes in place by other local authorities and have concluded there is no reason to deviate from the agreed format. There is no national model or statutory guidance that would merit a different methodology and by using the same format as with penalty charges for other pieces of housing standards legislation, there is consistency that is more readily explainable to landlords, tenants and agents.
- 5.9 A link to the minutes of the relevant Cabinet and decision made therein is included here Cabinet Minutes 5 August 2021 (staffordbc.gov.uk)
- 5.10 If agreed, the scheme of penalty charges for failing to comply with this legislation will be published on our website, and contained within the Fees and Charges policy alongside other similar penalty charges.
- 5.11 If the recommendation is not taken forward, it will mean that officers working on this project and in addressing failing properties in the future would lack the regulatory rigor that otherwise assists with the informal and assistance-based approach that we hope will encourage landlords to engage and comply.

#### 6 Financial

Any penalty issued would be recovered as a civil debt similar in the way other such penalties are currently dealt with. There would be no direct financial costs to the Council for introducing penalty notices other than officer time.

## 6.1 Legal

The Energy Efficiency (Private Rented Property) (England and Wales) Regulations 2015 are in force, made as per sections 43 to 45 of the Energy Act 2011.

The Head of Development already has appropriate delegations under the Energy Act 2011, set out in the Council's Scheme of Delegations, and these allow authorised officers to take enforcement action to address concerns around minimum energy efficiency standards in the private rented sector. The Regulations give the Council power to issue Penalty Notices where there is a

breach of the Regulations, and set out the requirements for the contents of Penalty Notices.

- 6.2 Human Resources
- 6.3 Human Rights Act
- 6.4 Data Protection
- 6.5 Risk Management

### 6.6 Community Impact Assessment Recommendations

#### Impact on Public Sector Equality Duty:

This will be targeted specifically at private landlords who own rented properties with the poorest energy efficiency. Improving energy efficiency in the private rented sector will positively impact on the health and wellbeing of tenants. There is no equalities data at present on those tenants who will benefit from this legislation, this can be monitored as part of the works.

#### **Wider Community Impact:**

The private rented sector makes up a significant and valuable section of the housing market in the borough. Poorly insulated and heated rented homes increases the risk of poor health outcomes in all ages but particularly those who are elderly or with underlying health outcomes. This in turn increases pressure on health and social care services. Tenants of poorly insulated homes will have to spend more of their income on heating. For those on low incomes this may mean greater reliance on food banks or similar support.

#### 6.7 Previous Consideration

Nil

## 7 Background Papers

Financial Penalties for Housing Standards Offences, Cabinet, 5 August 2021 <a href="Cabinet Minutes">Cabinet Minutes</a> - 5 August 2021 (staffordbc.gov.uk)