

Resources Portfolio

Technology

Peter Kendrick

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	1,047,850	1,086,490	1,124,060
Transport Related Expenditure	17,660	17,660	17,660
Supplies & Services			
Clothes, Uniform & Laundry	300	300	300
Communications & Computing	310,640	310,640	310,640
Contributions to Provisions	2,750	2,750	2,750
Equipment, Furniture & Materials	236,650	236,650	236,650
Expenses	130	130	130
Printing, Stationery & General Expenses	90,520	90,520	90,520
Professional Fees	150	150	150
Total Controllable Expenditure	1,706,650	1,745,290	1,782,860
Total Controllable Income	(802,060)	(823,840)	(845,330)
Net Controllable Expenditure	904,590	921,450	937,530
Employee Expenses	12,450	12,260	12,480
Supplies & Services			
Communications & Computing	7,410	7,410	7,600
Insurances	1,510	1,600	1,680
Printing, Stationery & General Expenses	330	280	270
Support Services			
Departmental	2,960	3,050	3,130
Property Management	106,450	84,900	87,790
Support Services	84,350	81,830	84,510
Depreciation & Impairment Losses	76,340	76,340	76,340
Total Non-Controllable Expenditure	291,800	267,670	273,800
Total Non-Controllable Income	(1,020,670)	(1,011,260)	(1,031,550)
Net Non-Controllable Expenditure	(728,870)	(743,590)	(757,750)
Technology Net Expenditure	175,720	177,860	179,780

Resources Portfolio

Members Services

Ian Curran

Description

This budget provides for the payment of expenses to the elected Members of the Council under a scheme of payments and allowances approved annually by the Council.

Employees

FTE Description

Not Applicable

Cost Centres

0034 Members Expenses

Resources Portfolio

Members Services

Ian Curran

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	4,000	4,000	4,000
Transport Related Expenditure	10,000	10,000	10,000
Supplies & Services			
Advertising/Promotions/Marketing	2,000	2,000	2,000
Catering	1,000	1,000	1,000
Communications & Computing	6,040	6,040	6,040
Contributions to Provisions	120	120	120
Expenses	276,890	282,260	287,740
Hospitality	1,000	1,000	1,000
Miscellaneous Expenses	1,000	1,000	1,000
Printing, Stationery & General Expenses	1,200	1,200	1,200
Professional Fees	1,000	1,000	1,000
Total Controllable Expenditure	304,250	309,620	315,100
Net Controllable Expenditure	304,250	309,620	315,100
Employee Expenses	7,670	7,040	7,130
Supplies & Services			
Communications & Computing	37,900	37,880	38,860
Printing, Stationery & General Expenses	600	500	500
Support Services			
Property Management	220,480	175,840	181,830
Support Services	6,360	6,360	6,580
Total Non-Controllable Expenditure	273,010	227,620	234,900
Total Non-Controllable Income	(577,260)	(537,240)	(550,000)
Net Non-Controllable Expenditure	(304,250)	(309,620)	(315,100)
Members Services Net Expenditure	-	-	-

Resources Portfolio

Revenues & Benefits

Neville Raby

Description

Revenues and Benefits is a shared service led by Cannock Chase District Council.

This budget covers the billing and collection of Council Tax and Business Rates and the administration and payment of Housing and Council Tax benefits to 13,500 customers. The service is responsible for collecting a combined total of over £100m worth of Business Rates and Council Tax each year.

The service also includes:

Investigations Team - responsible for the investigation, detection and prosecution of fraud;

Systems Maintenance Team - responsible for the maintenance, development and support of the core software applications;

Customer Services Team - responsible for all Revenues and Benefits front line customer enquiries.

Employees

FTE Description

Not Applicable

Cost Centres

0036 Revenues

0037 Housing Benefits

Resources Portfolio Revenues & Benefits

Neville Raby

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Supplies & Services			
Bank Charges	2,210	2,210	2,210
Communications & Computing	53,430	53,430	53,430
Contributions to Provisions	9,180	9,180	9,180
Professional Fees	30,000	30,000	30,000
Third Party Payments	1,384,780	1,429,500	1,471,380
Total Controllable Expenditure	1,479,600	1,524,320	1,566,200
Total Controllable Income	(801,910)	(802,140)	(802,150)
Net Controllable Expenditure	677,690	722,180	764,050
Supplies & Services			
Communications & Computing	37,900	37,740	38,800
Printing, Stationery & General Expenses	21,200	17,790	17,550
Support Services			
Central Expenses	18,910	18,610	19,200
Departmental	1,250	1,300	1,350
Property Management	117,640	93,820	97,010
Strategic Management	18,550	18,910	19,590
Support Services	170,030	169,440	174,760
Total Non-Controllable Expenditure	385,480	357,610	368,260
Net Non-Controllable Expenditure	385,480	357,610	368,260
Revenues & Benefits Net Expenditure	1,063,170	1,079,790	1,132,310

Resources Portfolio

Housing Benefit Payments

Bob Kean

Description

This budget provides for the cost of Housing Benefits which are means tested benefits administered by the Council on behalf of the Department for Work and Pensions. The Welfare Reform Act 2012 introduced a wide range of reforms to make the benefits system fairer and simpler. "Universal Credit" is a major feature of the Welfare Reform Act. Its aim is to simplify the benefits system by bringing together a wide range of working-age benefits into a single streamlined payment.

Council Tax benefit will not form part of the "Universal Credit" scheme. The national Council Tax Benefit Scheme was abolished on 1 April 2013 and each billing authority replaced it with its own local scheme.

Employees

FTE Description

Not Applicable

Cost Centres

0041 Housing Benefit Payments

Resources Portfolio

Housing Benefit Payments

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Supplies & Services			
Miscellaneous Expenses	10,000	10,000	10,000
Transfer Payments			
Housing Benefits	16,244,420	14,895,980	13,658,110
Other Transfer Payments	50,000	50,000	50,000
Total Controllable Expenditure	<u>16,304,420</u>	<u>14,955,980</u>	<u>13,718,110</u>
Total Controllable Income	<u>(16,504,420)</u>	<u>(15,155,980)</u>	<u>(13,918,110)</u>
Net Controllable Expenditure	<u>(200,000)</u>	<u>(200,000)</u>	<u>(200,000)</u>
Housing Benefit Payments Net Expenditure	<u><u>(200,000)</u></u>	<u><u>(200,000)</u></u>	<u><u>(200,000)</u></u>

Resources Portfolio

Parish Councils

Bob Kean

Description

This budget covers the grants paid to Parishes for concurrent functions (functions which the Borough Council can legally carry out) and is granted to the Parishes to spend at their discretion.

Employees

FTE Description

Not Applicable

Cost Centres

0043 Parish Councils

Resources Portfolio

Parish Councils

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Supplies & Services			
Grants & Subscriptions	51,000	51,000	51,000
Total Controllable Expenditure	51,000	51,000	51,000
Net Controllable Expenditure	51,000	51,000	51,000
Support Services			
Central Expenses	860	850	880
Departmental	60	60	60
Strategic Management	850	860	890
Support Services	2,710	2,680	2,760
Total Non-Controllable Expenditure	4,480	4,450	4,590
Net Non-Controllable Expenditure	4,480	4,450	4,590
Parish Councils Net Expenditure	55,480	55,450	55,590

Resources Portfolio
Corporate and Democratic Core

Bob Kean

Description

This Budget comprises Corporate Management. Costs charged here include the cost of statutory external audit and corporate bank charges.

Employees

FTE Description

Not Applicable

Cost Centres

0044 Corporate Management

0045 Democratic Representation and Management

Resources Portfolio

Corporate and Democratic Core

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Supplies & Services			
Audit Fees	50,730	50,730	50,730
Bank Charges	64,240	64,240	64,240
Professional Fees	11,800	11,800	11,800
Total Controllable Expenditure	126,770	126,770	126,770
Net Controllable Expenditure	126,770	126,770	126,770
Supplies & Services			
Printing, Stationery & General Expenses	16,000	13,450	13,240
Support Services			
Central Expenses	50,140	50,720	51,320
Departmental	98,680	100,660	103,500
Members	577,260	537,240	550,000
Strategic Management	190,760	193,920	200,910
Support Services	464,560	462,720	477,390
Total Non-Controllable Expenditure	1,397,400	1,358,710	1,396,360
Net Non-Controllable Expenditure	1,397,400	1,358,710	1,396,360
Corporate and Democratic Core Net Expenditure	1,524,170	1,485,480	1,523,130

Resources Portfolio
Non-Distributed Costs

Bob Kean

Description

This budget provides for those costs which cannot be attributed to a particular service, specifically past service costs for retired employees.

Employees

FTE Description

Not Applicable

Cost Centres

0049 Non-Distributed Costs

Resources Portfolio
Non-Distributed Costs

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	257,710	262,860	268,120
Third Party Payments	40,800	41,620	42,450
Total Controllable Expenditure	298,510	304,480	310,570
Net Controllable Expenditure	298,510	304,480	310,570
Non-Distributed Costs Net Expenditure	298,510	304,480	310,570

Resources Portfolio
Asset Management/Energy Conservation
Neville Raby

Description

This budget provides for the Asset Management Cost Centre which includes professional fees for external valuations of property and also the annual asset valuation for accounting purposes.

There is also provision for energy efficiency measures which are overseen by the Energy Management Group on practical initiatives within the Council's portfolio relating to mechanical and electrical improvements.

Employees

FTE Description

Not Applicable

Cost Centres

0047 Asset Management

Resources Portfolio

Asset Management/Energy Conservation

Neville Raby

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Supplies & Services			
Asset Management - Energy Conservation	17,120	17,120	17,120
Professional Fees	15,440	15,440	15,440
Total Controllable Expenditure	32,560	32,560	32,560
Net Controllable Expenditure	32,560	32,560	32,560
Support Services			
Property Management	16,830	17,050	17,820
Support Services	330	330	340
Total Non-Controllable Expenditure	17,160	17,380	18,160
Net Non-Controllable Expenditure	17,160	17,380	18,160
Asset Management/Energy Conservation Net Expenditure	49,720	49,940	50,720

Resources Portfolio

Electoral Registration

Ian Curran

Description

This budget provides for the Electoral Registration service. This covers the statutory provision of the annual Register of Electors and Absent Voting.

Employees

FTE Description

Not Applicable

Cost Centres

0051 Electoral Registration

0154 Individual Electoral Registration

Resources Portfolio

Electoral Registration

Ian Curran

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	2,150	2,150	2,150
Supplies & Services			
Advertising/Promotions/Marketing	460	460	460
Communications & Computing	31,590	31,590	31,590
Contributions to Provisions	20	20	20
Printing, Stationery & General Expenses	8,980	8,980	8,980
Total Controllable Expenditure	43,200	43,200	43,200
Net Controllable Expenditure	43,200	43,200	43,200
Supplies & Services			
Printing, Stationery & General Expenses	1,580	1,330	1,300
Support Services			
Central Expenses	2,130	2,100	2,160
Departmental	140	140	140
Strategic Management	2,100	2,130	2,210
Support Services	100,830	101,290	104,230
Total Non-Controllable Expenditure	106,780	106,990	110,040
Net Non-Controllable Expenditure	106,780	106,990	110,040
Electoral Registration Net Expenditure	149,980	150,190	153,240

Resources Portfolio

Elections

Ian Curran

Description

This budget provides for the cost of Borough Elections which are held every four years. The next Election year is 2023/24, in the intervening years a contribution to reserves is made to fund the costs in Election year.

Employees

FTE Description

Not Applicable

Cost Centres

0055 Elections - Borough & Parish

Resources Portfolio

Elections

Ian Curran

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	-	-	118,350
Premises Related Expenditure			
Rents	-	-	49,470
Supplies & Services			
Communications & Computing	-	-	39,100
Contributions to Provisions	39,500	39,500	-
Equipment, Furniture & Materials	-	-	13,150
Expenses	-	-	130
Printing, Stationery & General Expenses	-	-	25,720
Total Controllable Expenditure	39,500	39,500	245,920
Total Controllable Income	-	-	(206,420)
Net Controllable Expenditure	39,500	39,500	39,500
Supplies & Services			
Printing, Stationery & General Expenses	30	20	20
Support Services			
Central Expenses	2,130	2,100	2,160
Departmental	140	140	140
Strategic Management	2,100	2,130	2,210
Support Services	106,110	106,620	109,720
Total Non-Controllable Expenditure	110,510	111,010	114,250
Net Non-Controllable Expenditure	110,510	111,010	114,250
Elections Net Expenditure	150,010	150,510	153,750

Resources Portfolio
Charities Administration
Bob Kean

Description

This budget provides for the cost of administering the Mayor's Charity.

Employees

FTE Description

Not Applicable

Cost Centres

0042 Charities Administration

Resources Portfolio

Charities Administration

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Support Services			
Support Services	5,490	5,510	5,680
Total Non-Controllable Expenditure	<u>5,490</u>	<u>5,510</u>	<u>5,680</u>
Net Non-Controllable Expenditure	<u>5,490</u>	<u>5,510</u>	<u>5,680</u>
Charities Administration Net Expenditure	<u><u>5,490</u></u>	<u><u>5,510</u></u>	<u><u>5,680</u></u>

Resources Portfolio
Insurance Premiums
Neville Raby

Description

These are the Insurance Premiums for Employees, Vehicles and Premises across the authority.

Employees

Not Applicable

Cost Centres

0161 Insurance Premiums

Resources Portfolio Insurance Premiums

Neville Raby

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Third Party Payments	179,420	183,010	186,670
Total Controllable Expenditure	<u>179,420</u>	<u>183,010</u>	<u>186,670</u>
Net Controllable Expenditure	<u>179,420</u>	<u>183,010</u>	<u>186,670</u>
Total Non-Controllable Income	<u>(179,420)</u>	<u>(183,010)</u>	<u>(186,670)</u>
Net Non-Controllable Expenditure	<u>(179,420)</u>	<u>(183,010)</u>	<u>(186,670)</u>
Insurance Premiums Net Expenditure	<u>-</u>	<u>-</u>	<u>-</u>

**Resources Portfolio
Items to be Allocated**

Bob Kean

Description

Employees

Cost Centres

0092 Items to be Allocated

Resources Portfolio Items to be Allocated

Bob Kean

	Original 2021-2022 £	Original 2022-2023 £	Original 2023-2024 £
Employee Expenses	(253,460)	(257,070)	(256,450)
Supplies & Services			
Other Fees	800,000	400,000	200,000
Total Controllable Expenditure	546,540	142,930	(56,450)
Total Controllable Income	670,000	313,000	134,000
Net Controllable Expenditure	1,216,540	455,930	77,550
Items to be Allocated Net Expenditure	1,216,540	455,930	77,550

GENERAL FUND CAPITAL PROGRAMME 2020/21 TO 2023/24

	2020/21	2021/22	2022/23	2023/24	Programme but not allocated
	£000	£000	£000	£000	£000
ENVIRONMENT					
Streetscene equipment	42	24	-	-	101
Streetscene Fleet replacement	60	45	-	-	-
Waste Contract - replacement wheeled bins	140	225	150	-	-
CCTV Operating system	60	-	-	-	-
Riverway Site Improved Depot Facilities	-	-	-	-	101
Total	302	294	150	-	202
COMMUNITY					
Disabled Facilities Grants	750	1,909	1,037	1,037	1,658
Private Sector Housing Assistance	21	120	-	-	-
Improvements at Glover St caravan site	71	100	-	-	-
Empty Homes	35	115	20	-	-
Total	877	2,244	1,057	1,037	1,658
LEISURE					
Stone Leisure Strategy (part s106)	100	443	-	-	-
Stone Leisure Strategy Phase 2 (part s106)	-	150	-	-	1,212
Stafford Castle - H&S Works	-	-	-	-	16
Stafford Castle Motte	-	-	-	-	-
Victoria Park Refurbishment	885	50	-	-	-
Victoria Park Pedestrian Bridge	2	90	-	-	-
Charnley Road Destination Park (s106)	15	-	-	-	-
Gatehouse - MET rigging	77	-	-	-	-
Holmcroft Leisure Facilities (part s106)	459	-	-	-	-
Jubilee Playing Field Leisure Facilities (s106)	-	104	-	-	-
Gnosall Leisure Facilities	-	37	-	-	-
Yarnfield Recreational Facilities	17	-	-	-	-
Total	1,555	874	-	-	1,228
PLANNING AND REGENERATION					
Growth Point capital	50	-	-	-	-
Stafford Town Centre Enhancement	19	-	-	-	-
Pearl Brook Path Improvements	-	75	-	-	-
Stafford Western Access Route	2,500	-	-	-	-
Victoria Street Car Park Improvements	-	-	-	-	48
New Gypsy & Traveller Site	-	150	-	-	-
Total	2,569	225	-	-	48
RESOURCES					
Corporate IT equipment	54	50	-	-	-
Contact Centre Phone system	-	-	-	-	30
Civic Centre Generator	-	-	-	-	50
Financial Management System	175	-	-	-	-
Accommodation transformation & rationalisation	82	-	-	-	670
Total	311	50	-	-	750
TOTAL CAPITAL PROGRAMME	5,614	3,687	1,207	1,037	3,886

Community Portfolio

Variation Statement 2021/2022 to 2023/2024

	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	2022/2023 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	Inflation	Real Terms / Efficiency Variations	2023/2024 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	559	3	562	580	4	584	10	- 18	576
Premises Related Costs	58	4	62	59	4	63	1	1	65
Transport Related Costs	17	-	17	17	- 1	16	-	1	17
Supplies and Services	326	- 16	310	313	- 16	297	2	-	299
Third Party Payments	99	- 99	-	101	- 101	-	-	-	-
Total Expenditure	<u>1,059</u>	<u>- 108</u>	<u>951</u>	<u>1,070</u>	<u>- 110</u>	<u>960</u>	<u>13</u>	<u>- 16</u>	<u>957</u>
Income	- 126	9	- 117	- 117	10	- 107	-	19	- 88
Net Expenditure	<u><u>933</u></u>	<u><u>- 99</u></u>	<u><u>834</u></u>	<u><u>953</u></u>	<u><u>- 100</u></u>	<u><u>853</u></u>	<u><u>13</u></u>	<u><u>3</u></u>	<u><u>869</u></u>

Community Portfolio

Proposed Real Terms / Efficiency Variations

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		4
CCTV transferred to Environment portfolio		
Premises	-5	
Supplies	-16	
Third Party	-99	-120
Homelessness additional property rent		9
Glover street reduced income from pitches		10
minor variations		-2
		<u>-99</u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		4
CCTV transferred to Environment portfolio		
Premises	-5	
Supplies	-16	
Third Party	-101	-122
Homelessness additional property rent		9
Glover street reduced income from pitches		10
minor variations		-1
		<u>-100</u>

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		5
Empty homes post falling out		
Employees	-20	
Income	20	-
minor variations		-2
		<u>3</u>

Environment Portfolio

Variation Statement 2021/2022 to 2023/2024

	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	2022/2023 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	Inflation	Real Terms / Efficiency Variations	2023/2024 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	3,361	52	3,413	3,464	28	3,492	61	52	3,605
Premises Related Costs	301	2	303	307	2	309	6	-	315
Transport Related Costs	378	-	378	384	-	384	6	-	390
Supplies and Services	1,130	17	1,147	1,134	17	1,151	5	2	1,158
Third Party Payments	3,990	63	4,053	4,119	64	4,183	81	51	4,315
Total Expenditure	9,160	134	9,294	9,408	111	9,519	159	105	9,783
Income	- 5,179	41	- 5,138	- 5,167	11	- 5,156	- 92	- 4	- 5,252
Net Expenditure	3,981	175	4,156	4,241	122	4,363	67	101	4,531

Environment Portfolio

Proposed Real Terms / Efficiency Variations

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		19
Strategic health delivery falling out		
Health and Wellbeing Support Officer	-29	
Reserve funding for Health and Wellbeing Support Officer	29	-
Waste		
Additional property growth	11	
Dry recycling gate fees - revised tonnage	-28	
Green gate fees - revised tonnage	-9	
Reduced recycling credits	38	
Reduced income sale of dry recycling materials	32	44
Staffing		
Transfer Post to Technology on Resources portfolio	-25	
Transfer 50% of Leisure strategy post	33	8
CCTV transferred from Community portfolio		
Premises	5	
Supplies	16	
Third Party	99	120
Dog warden reduced costs		-
Supplies	-3	
Third Party	-6	-9
minor variations		-7
		175

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		19
Waste		
Additional property growth	9	
Dry recycling gate fees - revised tonnage	-31	
Green gate fees - revised tonnage	-9	
Increased recycling credits	-21	
Reduced income sale of dry recycling materials	32	-20
Staffing		
Transfer Post to Technology on Resources portfolio	-25	
Transfer 50% of Leisure strategy post	33	8
Dog warden reduced costs		-
Supplies	-3	
Third Party	-6	-9
CCTV transferred from Community portfolio		
Premises	5	
Supplies	16	
Third Party	101	122
minor variations		2
		122

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pensions costs and increments		52
Waste		
Property growth	49	
Dry recycling gate fees	6	
Additional recycling credits	-4	51
minor variations		-2
		<u>101</u>

Leisure Portfolio

Variation Statement 2021/2022 to 2023/2024

	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	2022/2023 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	Inflation	Real Terms / Efficiency Variations	2023/2024 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	784	- 56	728	840	- 51	789	6	15	810
Premises Related Costs	485	2	487	443	2	445	8	1	454
Transport Related Costs	10	-	10	10	-	10	-	-	10
Supplies and Services	369	35	404	440	18	458	-	86	544
Third Party Payments	693	- 1	692	670	- 2	668	14	- 65	617
Total Expenditure	2,341	- 20	2,321	2,403	- 33	2,370	28	37	2,435
Income	- 254	- 37	- 291	- 289	- 23	- 312	- 4	1	- 315
Net Expenditure	2,087	- 57	2,030	2,114	- 56	2,058	24	38	2,120

Leisure Portfolio

Proposed Real Terms / Efficiency Variations

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		3
Transfer 90% of Leisure strategy post, 50% to Environment and 40% to planning following reallocation of duties HLF Victoria Park (rephased)		-58
Supplies	30	
Income	-30	0
Stafford Gatehouse contract end December 2021		
Supplies	6	
Income	-6	0
minor variations		-2
		<u>-57</u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		3
Transfer 90% of Leisure strategy post, 50% to Environment and 40% to planning following reallocation of duties HLF Victoria Park (rephased)		-58
Employees	4	
Supplies	18	
Income	-22	0
minor variations		2
		<u>-56</u>

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension costs		52
HLF Victoria Park (rephased and costs falling out)		
Employees	-38	
Supplies	-32	
Income	59	-11
Leisure management contract		
Base contract change	-65	
Equalisation reserve	59	-6
minor variations		3
		<u>38</u>

Planning and Regeneration Portfolio

Variation Statement 2021/2022 to 2023/2024

	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	2022/2023 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	Inflation	Real Terms / Efficiency Variations	2023/2024 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	2,036	40	2,076	2,085	38	2,123	39	28	2,190
Premises Related Costs	1,070	2	1,072	1,093	2	1,095	22	-	1,117
Transport Related Costs	67	- 2	65	67	- 2	65	-	-	65
Supplies and Services	674	195	869	694	- 84	610	1	64	675
Third Party Payments	480	75	555	493	75	568	11	4	583
Total Expenditure	4,327	310	4,637	4,432	29	4,461	73	96	4,630
Income	- 4,120	- 268	- 4,388	- 4,128	11	- 4,117	- 1	33	- 4,085
Net Expenditure	207	42	249	304	40	344	72	129	545

Planning and Regeneration Portfolio

Proposed Real Terms / Efficiency Variations

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		13
Transfer part of Leisure Strategy post		26
Local Plan Expenditure & Rephasing		
Supplies	-20	
Income	20	-
Garden Community project Rephasing		
Supplies	215	
Income	-215	-
Parking reflect change in enforcement costs contract		
Third Party	73	
Income	-73	-
minor variations		3
		<u>42</u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		13
Transfer part of Leisure Strategy post		26
Local Plan Expenditure & Rephasing		
Supplies	-85	
Income	85	-
Parking reflect change in enforcement costs contract		
Third Party	73	
Income	-73	-
minor variations		1
		<u>40</u>

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension costs		27
Garden Community project grant falling out		
Employees	-20	
Income	20	-
Local Plan Expenditure & Rephasing		
Supplies	65	
Income	-65	-
Economic growth and strategic projects reserve falling out		99
minor variations		3
		<u>129</u>

Resources Portfolio

Variation Statement 2021/2022 to 2023/2024

	2021/2022 Indicative	Real Terms / Efficiency Variations	2021/2022 Budget	2022/2023 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	Inflation	Real Terms / Efficiency Variations	2023/2024 Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Employee Costs	4,240	- 101	4,139	4,388	- 111	4,277	80	184	4,541
Premises Related Costs	1,206	53	1,259	1,217	4	1,221	25	49	1,295
Transport Related Costs	59	-	59	59	-	59	-	-	59
Supplies and Services	1,893	781	2,674	1,876	380	2,256	8	- 161	2,103
Third Party Payments	2,469	37	2,506	2,546	19	2,565	51	23	2,639
Transfer Payments	17,641	- 1,346	16,295	16,198	- 1,252	14,946	302	- 1,540	13,708
Total Expenditure	<u>27,508</u>	<u>- 576</u>	<u>26,932</u>	<u>26,284</u>	<u>- 960</u>	<u>25,324</u>	<u>466</u>	<u>- 1,445</u>	<u>24,345</u>
Income	- 20,776	2,104	- 18,672	- 19,377	1,476	- 17,901	- 332	1,148	- 17,085
Net Expenditure	<u><u>6,732</u></u>	<u><u>1,528</u></u>	<u><u>8,260</u></u>	<u><u>6,907</u></u>	<u><u>516</u></u>	<u><u>7,423</u></u>	<u><u>134</u></u>	<u><u>- 297</u></u>	<u><u>7,260</u></u>

Resources Portfolio

Proposed Real Terms / Efficiency Variations

2021/22 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		25
Pay freeze salary above £24k		-143
Shared service additional cost from 0.75% pay award		11
Shared service additional income from 0.75% pay award		-4
Technology post transferred from Environment		22
Housing benefit subsidy overpayment allowance		-200
Housing benefits review of spend following implementation of Universal Credit		
Expenditure	- 1,346	
Income	<u>1,346</u>	-
Climate change post following reallocation of resources		
Employees	19	
Supplies	- 19	-
Civic Centre		
Additional rates empty shops	49	
Additional running costs	9	
Rephased additional income from lettings	<u>188</u>	246
Items to be allocated potential Covid Impact		
Supplies	800	
Income	<u>715</u>	1,515
Payroll termination Lichfield Contract July 2021		
Employees	-18	
Supplies	-4	
Income	<u>39</u>	17
Shared service cost Finance - licence costs		25
Customer services Abavus cost		11
minor variations		3
		<u><u>1,528</u></u>

2022/23 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award additional 0.75% increase		25
Pay freeze salary above £24k		-147
Shared service additional cost from 0.75% pay award		12
Shared service additional income from 0.75% pay award		-5
Technology post transferred from Environment		22
Housing benefit subsidy overpayment allowance		-200
Housing benefits review of spend following implementation of Universal Credit		
Expenditure	- 1,252	
Income	1,252	-
Climate change post following reallocation of resources		
Employees	19	
Supplies	- 19	-
Civic Centre additional running costs		10
Items to be allocated potential Covid Impact		
Supplies	400	
Income	358	758
Payroll termination Lichfield Contract July 2021		
Employees	-27	
Supplies	-6	
Income	60	27
Shared service cost Finance - licence costs		6
Customer services Abavus cost		11
		-3
		<u>516</u>

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increments		4
Housing benefits review of spend following implementation of Universal Credit		
Expenditure	- 1,540	
Income	1,540	-
Shared services additional cost		24
Shared service additional income		-12
Items to be allocated potential Covid Impact reduction from 2022-23		
Supplies	- 200	
Income	- 179	-379
District Elections		
Employees	118	
Premises	49	
Supplies	39	
Income	-206	-
Increase in pension costs		63
minor variations		3
		<u>- 297</u>

STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2020/21 TO 2023/24

	01/04/2021	01/04/2022	01/04/2023	01/04/2024
	£	£	£	£
<u>Contingency</u>				
Working Balances	1,000,000	1,000,000	1,000,000	1,000,000
Revenue Surplus	226,116	226,116	226,116	226,116
Insurance Reserve	538,377	538,377	538,377	538,377
VAT - Partial Exemption	195,300	195,300	195,300	195,300
Leisure Equalization Reserve	-1,040,480	-1,027,220	-979,160	-871,700
Business Rates Pool Equalisation	4,566,085	4,566,085	4,566,085	4,566,085
B rates Contingency	685,000	685,000	685,000	685,000
	6,170,398	6,183,658	6,231,718	6,339,178
<u>Grants</u>				
Strategic Health Delivery	35,758	7,618	7,618	7,618
Stepping Stones Unspent S&S	2,235	2,235	2,235	2,235
Homelessness Prevention	71,913	71,913	71,913	71,913
Staffordshire Warm Homes Grant	5,007	5,007	5,007	5,007
Neighbourhood Planning Grant	57,959	57,959	57,959	57,959
Elector Grant	113,568	113,568	113,568	113,568
Inspire Grant	7,000	7,000	7,000	7,000
Rough Sleeping Grant	43,976	43,976	43,976	43,976
Planning Registers New Burdens	52,198	52,198	52,198	52,198
Northern Gateway Project	40,705	40,705	40,705	40,705
Flexible Homelessness Support Grant	123,279	123,279	123,279	123,279
Homelessness Reduction Act Grant	49,841	49,841	49,841	49,841
PCC Localality Deal Funding	24,968	24,968	24,968	24,968
Garden Community Grant	274,998	39,998	39,998	39,998
Eastgate Masterplan	5,309	5,309	5,309	5,309
Parks Improvement	21,153	21,153	21,153	21,153
Rapid Rehousing Pathway RDEL Grant	3,069	3,069	3,069	3,069
Football Foundation Riverway ATP	8,849	8,849	8,849	8,849
	941,785	678,645	678,645	678,645
<u>Donations</u>				
Loans to Sports Clubs	21,754	21,754	21,754	21,754
Grants Sports Clubs	4,489	4,489	4,489	4,489
Youth Theatre	0	0	0	0
Castle Donations	9,628	9,628	9,628	9,628
High House Donations	23,072	23,072	23,072	23,072
	58,943	58,943	58,943	58,943
<u>Shared Services</u>				
HR Shared Service	71,186	71,186	71,186	71,186
IT Shared Service	162,801	162,801	162,801	162,801
Legal Shared Service	60,181	61,681	63,181	64,681
Shared Services Transformation	144,000	144,000	144,000	144,000
	438,168	439,668	441,168	442,668

STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2020/21 TO 2023/24

	01/04/2021	01/04/2022	01/04/2023	01/04/2024
	£	£	£	£
<u>Rolling Programme</u>				
Housing Needs Survey	52,770	52,770	52,770	52,770
Elections	118,081	157,581	197,081	41,671
	170,851	210,351	249,851	94,441
<u>Community</u>				
Home Energy Conservation	25,040	10,040	10,040	10,040
Private Sector Housing	12,596	12,596	12,596	12,596
Earned Autonomy Community safety	35,000	35,000	35,000	35,000
Empty Homes Officer	40,000	25,000	5,000	5,000
	112,636	82,636	62,636	62,636
<u>Corporate</u>				
Training	61,920	61,920	61,920	61,920
Climate Change	7,228	7,228	7,228	7,228
Provision for Future Maintenance	23,130	23,130	23,130	23,130
Pensions Reserve	187,973	187,973	187,973	187,973
Corporate Initiatives	583,915	583,915	583,915	583,915
Budget support	1,314,486	1,314,486	1,314,486	1,314,486
Rollovers 18-19	89,094	89,094	89,094	89,094
	2,267,746	2,267,746	2,267,746	2,267,746
<u>Environment</u>				
Streetscene Transformation	27,350	54,700	82,050	109,400
CAMEO - emissions trading scheme	57,768	57,768	57,768	57,768
Stewardship Rural Payments Agency	19,633	19,633	19,633	19,633
Cremator Maintenance Plan	80,453	80,453	80,453	80,453
Environmental Fines	8,247	8,247	8,247	8,247
Streetscene Trading	103,109	103,109	103,109	103,109
Taxi Licences	63,912	63,912	63,912	63,912
	360,472	387,822	415,172	442,522
<u>Leisure</u>				
Gatehouse Astrow equipment	5,700	0	0	0
HLF Vict Park - equalisation reserve	35,015	28,775	24,975	23,385
Freedom Performance Bond	25,000	50,000	75,000	100,000
Riverway - SBC 50% retained	8,000	16,000	24,000	32,000
	73,715	94,775	123,975	155,385

STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2020/21 TO 2023/24

	01/04/2021	01/04/2022	01/04/2023	01/04/2024
	£	£	£	£
<u>Planning</u>				
LDF	86,367	63,987	81,487	33,987
CIL	-20,250	-20,250	-20,250	-20,250
Dev Mgmt. Equalisation	274,874	154,284	31,784	8,734
20% Planning Increase	381,186	507,416	633,646	759,876
Stafford TC Strategic Review	50,003	50,003	50,003	50,003
	772,180	755,440	776,670	832,350
<u>Resources</u>				
Health & Safety	10,000	5,000	0	0
HR future shared service development	48,278	42,668	37,058	31,448
Localisation of Council Tax Support	277,472	250,292	223,112	195,932
	335,750	297,960	260,170	227,380
<u>Section 106</u>				
Section 106 commuted sums	401,917	370,357	338,797	307,237
Cannock SAC contributions	26,847	26,847	26,847	26,847
S106 swimming pool	65,403	65,403	65,403	65,403
S106 Sports cts/hall	296,646	105,646	105,646	68,646
S106 Artificial Turf	41,884	41,884	41,884	41,884
Cannock SAC Partnership	498,072	433,792	366,442	352,562
S106 allotment Provision	2,690	2,690	2,690	2,690
S106 Bio Diversity	38,458	38,458	38,458	38,458
	1,371,918	1,085,078	986,168	903,728
Revenue	13,074,561	12,542,721	12,552,861	12,505,621
<u>Capital Programme Funding</u>				
Revenue Surplus	14,172	14,172	14,172	14,172
RCCO GF	148,400	7,330	-2,740	13,190
Invest to Save	8,414	8,414	8,414	8,414
Budget support	195,961	15,961	15,961	0
De Minimis Capital Spending	72,166	72,166	72,166	0
VAT Shelter	100,562	100,562	100,562	0
New Homes Bonus	1,008,970	743,970	723,970	7,970
	1,548,645	962,575	932,505	43,746
<u>Capital Sinking Fund</u>				
Cremator Sinking Fund	400,000	450,000	500,000	550,000
Pest Control Vehicles	114,400	130,800	147,200	163,600
Sweepers Sinking Fund	249,999	719,999	789,999	859,999
Rowley Park 3G Pitch Sinking Fund	120,000	135,000	150,000	165,000
Riverway	100,000	125,000	150,000	175,000
CRM replacement reserve	30,000	30,000	30,000	30,000
	1,014,399	1,590,799	1,767,199	1,943,599

STAFFORD BOROUGH COUNCIL - GENERAL FUND RESERVES & BALANCES
AND CAPITAL RESOURCES 2020/21 TO 2023/24

	01/04/2021	01/04/2022	01/04/2023	01/04/2024
	£	£	£	£
<u>Capital Contingency</u>				
RCCO HSF/SG	2,400,000	3,400,000	3,400,000	3,400,000
Working Balance Transfer	980,000	980,000	980,000	980,000
New Homes Bonus	818,271	730,271	730,271	730,271
	4,198,271	5,110,271	5,110,271	5,110,271
Capital	6,761,315	7,663,645	7,809,975	7,097,616
Earmarked	19,835,876	20,206,366	20,362,836	19,603,237

Stafford Borough Council - Business Rates Retention

	2021-22	2022-23	2023-24
	50% Scheme	75% Scheme	
	£	£	£
<u>A. Business Rates Collection Fund</u>			
Gross Rates	-61,725,820	-63,960,330	-65,239,540
<u>Less Reliefs etc.</u>			
Mandatory Relief	6,984,430	7,124,120	7,266,600
Discretionary relief	445,200	417,900	426,260
Exemptions	3,137,310	1,712,950	1,747,210
Cost Of Collection	171,770	175,210	178,710
Losses on collection	2,820,780	1,728,070	1,746,630
	<hr/>	<hr/>	<hr/>
Business Rates Collectable	-48,166,330	-52,802,080	-53,874,130
<u>Less amount due to</u>			
Government	24,083,170	13,200,520	13,468,530
County	4,334,970	17,952,710	18,317,200
Fire	481,660	528,020	538,740
Net Business attributable to SBC	<u>-19,266,530</u>	<u>-21,120,830</u>	<u>-21,549,660</u>
<u>B. General Fund determination of retained Business Rates</u>			
Net Business Rates attributable to SBC	-19,266,530	-21,120,830	-21,549,660
less Tariff	14,735,030	15,029,730	15,330,320
Reset		2,211,440	2,211,440
Core Funding	2,824,420	2,880,910	2,938,530
Growth	-1,707,080	-998,750	-1,069,370
Plus New Burdens funding subject to Levy			
Small Business Rates Relief	-1,466,740	-1,480,990	-1,510,610
Amount subject to Pool levy	-3,173,820	-2,479,740	-2,579,980
Pool Levy	1,586,910	886,590	906,370
Business Rates Growth	<u>-1,586,910</u>	<u>-1,593,150</u>	<u>-1,673,610</u>
Retained Business Rates			
Core Funding	-2,824,420	-2,880,910	-2,938,530
Growth	-1,586,910	-1,593,150	-1,673,610
S&SOT Redistribution	-634,760		
Pooling agreement	-215,000		
TOTAL Retained Income	<u>-5,261,090</u>	<u>-4,474,060</u>	<u>-4,612,140</u>